

# Board of Education Members 

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2012-2013
EXECUTIVE SUMMARY

Office of the Superintendent
22 Valley Road ~ Montclair, New Jersey 07042
WWW.MONTCLAIR.K12.NJ.US
Frank R. Alvarez, Ed.D.
Superintendent of Schools
March 2012

Dear Community Members:
It is a pleasure to report that the school district is fiscally strong and that this year's budget season has been calm. During the past few weeks, the administration has worked tirelessly to present a budget that maintains current programs at present funding levels, calls for enhancements to existing programs and supports one-time expenditures for investments in education.

The Board of Education's focus on delivering a sustainable budget, the administration's prudent spending, and the state's increased support have contributed to presenting a school budget that provides a thorough and efficient education for all students in our community. The existing fund balance and the additional state aid have allowed us to prepare a budget with no tax increase for the 2012-2013 school year.

Informational sessions, web postings, and email alerts will assist in helping you to stay informed during this process. Please note that a listing of dates for future public discussions on the school budget is included on the following pages. The Board of School Estimate Public Hearing is scheduled for the George Inness Atrium, 141 Park Street, on Monday, March 26, at 7:00 pm.

The Montclair Public Schools continues to be a national model for high-quality, integrated public education. Your support is essential in fulfilling the promise that all students are prepared for success in the $21^{\text {st }}$ century.


FA:nad

# MONTCLAIR BOARD OF EDUCATION <br> CALENDAR FOR <br> 2012-2013 BUDGET 

| DAY | DATE | AGENDA |
| :--- | :--- | :--- |
| Monday | February 6 | Public Board Meeting - Preliminary Budget <br> Discussion |
| Tuesday | February 21 | Governor's Budget Message |
| Thursday | February 23 | Receipt of State Aid Information |
| Monday | February 27 | Board Conference Meeting - Budget Workshop |
| Monday | March 5 Board Conference Meeting - Budget Workshop - |  |
|  |  | Board adopts tentative 2012-2013 Budget |
| Monday | March 19 | Essex County Superintendent of Schools |
| Public Board Meeting - Public Presentation on |  |  |

All meetings will be held at 7:00 p.m. in the George Inness Cafeteria located at 141 Park Street, unless otherwise indicated.

# MONTCLAIR BOARD OF SCHOOL ESTIMATE <br> CALENDAR FOR <br> 2012-2013 BUDGET 

| DAY | DATE | AGENDA |
| :--- | :--- | :--- |
| Thursday | March 22 | Board of School Estimate Workshop |

Board of School Estimate Notice of Public Hearing and Advertisement of Budget Appears in Montclair Times

| Monday | March 26 | Board of School Estimate Budget Workshop <br> and Public Hearing |
| :--- | :--- | :--- |
| Monday | April 2 | Board of School Estimate Adoption of School <br> Budget |
| Thursday | April 5 | Budget Statement Certification submitted to <br> County Superintendent of Schools |

All meetings will begin at 7:00 p.m. and will be held in the George Inness Cafeteria located at 141 Park Street.

## BUDGET HIGHLIGHTS

Under this proposed budget, the school system will have provided for the following:

- Continued emphasis on achieving the district's goals and objectives, providing a safe school environment and preserving the integrated magnet system.
- No increase to the school tax levy.
- An increase in State Aid of $\$ 1,937,871$.
- Use of $\$ 4,696,392$ from fund balance to reduce taxes.
- A transfer of $\$ 950,000$ from fund balance into a capital reserve account for use in future years.
- Resources to meet requirements of mandated programs such as special education, ESL, remedial programs in math and language arts for students at risk and programs for accelerated students.
- Sufficient increases to fund health benefits and liability insurance accounts.
- Estimated increases for contractual obligations, such as transportation contracts and cleaning contracts.
- Funds to upgrade technology infrastructure and equipment and other improvements to the facilities.
- No reductions to current programs or staff.
- A budget that is almost $\$ 3$ million below the State's adjusted tax levy CAP.
- Funding to continue the Teachers College Partnership for the reading and writing program.
- An increase of 3.0 student assistance counselors to restore full time coverage in all elementary schools.
- Continuation of the evening adult education program, which is a self-supporting program with fees adequate to meet expenses.

| Source | $\begin{gathered} \text { Actual } \\ \mathbf{2 0 1 1 - 2 0 1 2} \\ \hline \end{gathered}$ |  | Proposed <br> Budget <br> $\mathbf{2 0 1 2 - 2 0 1 3}$ |  | Increasel (Decrease) | Percentage Inc/(Dec) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Local Tax Levy | \$97,509,698 |  | \$97,509,698 |  | \$0 | 0.00\% |
| State Aid | \$4,648,780 |  | \$6,586,651 |  | \$1,937,871 | 41.69\% |
| Extraordinary Aid | \$425,000 |  | \$600,000 |  | \$175,000 | 41.18\% |
| SEMI | \$79,459 |  | \$80,853 |  | \$1,394 | 1.75\% |
| Fund Balance appropriated | \$3,280,919 |  | \$4,696,392 |  | \$1,415,473 | 43.14\% |
| Fund Balance transferred to capital reserve | - \$0 |  | \$950,000 |  | \$950,000 | 100.00\% |
| Prior year's purchases | \$42,233 |  | \$0 |  | $(\$ 42,233)$ | -100.00\% |
| Other Revenue | \$335,000 |  | \$335,000 |  | \$0 | 0.00\% |
| Total Operating Budget | \$106,321,089 |  | \$110,758,594 |  | \$4,437,505 | 4.17\% |
| Adult School | \$499,520 |  | \$557,554 |  | \$58,034 | 11.62\% |
| Ed Jobs Fund | \$299,536 |  | \$0 |  | (\$299,536) | -100.00\% |
| Special Revenue Fund | \$4,379,511 |  | \$2,913,122 |  | (\$1,466,389) | -33.48\% |
| Total Budget | \$111,499,656 | \$ | \$114,229,270 | \$ | \$2,729,614 | $\underline{\underline{2.45}}$ |
| Tax Rate Calculation | Actual tax rates - $2011$ |  | Proposed tax <br> rate - 2012 | Percentage inc/(Dec) |  |  |
| School | \$1.358 |  | * |  |  |  |
| School-debt service | \$0.066 |  | * |  |  |  |
| Total School Tax rate | \$1.424 |  | * |  |  |  |
| School tax on a average house | \$9,284 |  | * |  |  |  |
| Assessed value of average home in Montclair | ir 2012 |  | \$507,000 | * |  |  |
| Assessed value of average home in Montclair | ir 2011 |  | \$652,000 |  |  |  |
| Assessed value of average home in Montclair | ir 2010 |  | \$653,000 |  |  |  |
| Net valuation taxable 2012 |  |  | \$5,775,681,589 | * |  |  |
| Net valuation taxable 2011 |  |  | \$7,184,909,728 |  |  |  |
| Net valuation taxable 2010 |  |  | $\$ 7,323,196,626$ |  |  |  |
| Net valuation taxable 2009 |  |  | $\$ 7,336,676,131$ |  |  |  |
| Net valuation taxable 2008 |  |  | \$7,335,108,076 |  |  |  |

[^0]
## Schedule of Basic State Aid

Increase/

## $\underline{2011 / 2012 \quad \underline{2012 / 2013} \text { (Decrease) }}$

| Transportation Aid | \$ | 0 | \$ | 1,122,139 | \$ | 1,122,139 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Special Education Aid |  | 3,916,173 |  | 4,154,588 |  | 238,415 |
| Equalization Aid |  | 0 |  | 580,989 |  | 580,989 |
| Security Aid |  | 732,607 |  | 728,935 |  | $(3,672)$ |
|  | \$ | 4,648,780 | \$ | 6,586,651 | \$ | 1,937,871 |


|  | $\begin{gathered} \text { Actual } \\ 2011-2012 \\ \hline \end{gathered}$ | Projected $2012-2013$ | Increasel (Decrease) |
| :---: | :---: | :---: | :---: |
| Local Projects |  |  |  |
| NJSBAIG | 9,721 | 0 | $(9,721)$ |
| MFEE - Mt. Hebron | 9,443 | 0 | $(9,443)$ |
| MFEE - Renaissance | 9,155 | 0 | $(9,155)$ |
| MFEE - Bradford | 10,759 | 0 | $(10,759)$ |
| MFEE - Hillside | 5,119 | 0 | $(5,119)$ |
| MFEE - Edgemont | 6,627 | 0 | $(6,627)$ |
| MFEE - Rand | 10,321 | 0 | (10,321) |
| MFEE - MHS | 72,936 | 0 | (72,936) |
| MFEE - DOI | 40 | 0 | (40) |
| MFEE - Glenfield | 14,642 | 0 | $(14,642)$ |
| MFEE - Northeast | 11,367 | 0 | (11,367) |
| MFEE - Nishuane | 7,827 | 0 | $(7,827)$ |
| MFEE - Watchung | 7.253 | 0 | $(7,253)$ |
| MFEE - Pupil Services | 1 | 0 | (1) |
| Delta Dental-Dental Assistant | 9,760 | 0 | $(9,760)$ |
| MCIA - MHS-Conflict Resolution | 1,460 | 0 | $(1,460)$ |
| MCIA - Peer Leadership | 1,318 | 0 | $(1,318)$ |
| MCIA Grants | 11,512 | 0 | $(11,512)$ |
| DD Council Fellowship | 343 | 0 | (343) |
| Central Office - Various Grants | 36,004 | 0 | $(36,004)$ |
| Edgemont - Various Grants | 7,325 | 0 | $(7,325)$ |
| Glenfield - Various Grants | 5,000 | 0 | $(5,000)$ |
| Hillside - Various Grants | 2,211 | 0 | $(2,211)$ |
| Nishuane - Various Grants | 8,500 | 0 | $(8,500)$ |
| Mt. Hebron - Various Grants | 6,000 | 0 | $(6,000)$ |
| MHS - Various Grants | 4,285 | 0 | $(4,285)$ |
| Northeast - Various Grants | 3,617 | 0 | $(3,617)$ |
| Bullock - Various Grants | 4,031 | 0 | $(4,031)$ |
| PSE\&G Grant - Rand | 33 | 0 | (33) |
| MHS Guidance | 22 | 0 | (22) |
| DLC - PTA Grant | 1,974 | 0 | $(1,974)$ |
| Mountainside Hosp - Health \& Wellness | 1,020 | 0 | $(1,020)$ |
| Fed Challenge | 16,316 | 0 | $(16,316)$ |
| Watchung - Various Grants | 72 | 0 | (72) |
| MHS Athletics - Special Education | 4,328 | 0 | $(4 ; 328)$ |
| MHS - Physh Ed Grant | 150 | 0 | (150) |
| MHS - Allstate grant | 2,000 | 0 | $(2,000)$ |
| Lowes Toolbox for Education - WA | 265 | 0 | (265) |
| Total Local Projects | 302,757 | 0 | $(302,757)$ |
| State Programs |  |  |  |
| Non-Public School Textbooks | 80,409 | 80,409 | 0 |
| Non-Public Auxiliary Services-Ch. 192 | 147,596 | 146,474 | (1,122) |
| Non-Public Handicapped-Ch. 193 | 144,803 | 144,803 | 0 |
| Non-Public Nursing Services | 114.853 | 114,853 | $\underline{0}$ |
| Total State Programs | 487,661 | 486,539 | $(1,122)$ |
| Federal Programs |  |  |  |
| Title I | 537,774 | 537,774 | 0 |
| Titte I carry-over | 28,463 | -0 | $(28,463)$ |
| IDEA. | 1,624,392 | 1,624,392 | 0 |
| ID.E.A. carry-over | 733,007 | - 0 | (733,007) |
| 1.D.E. A, Preschool | 57,803 | 57.803 | 0 |
| 1. E.A. Preschool carry-over | 61,801 | 0 | $(61,801)$ |
| ID.E. A - ARRA - Preschool | 137 | 0 | (137) |
| Vocational Education | 36,147 | 36,147 | 0 |
| Title II-A | 160,367 | 160,367 | 0 |
| Tilte ll-A carry-over | 21,304 | 0 | $(21,304)$ |
| Title III-ESL | 10,100 | 10,100 | 0 |
| Title II-ESL carry-over | 6.425 | - 0 | $(6,425)$ |
| FLAP Grant - Chinese | 300,373 | 0 | $(300,373)$ |
| Job Training Parnership Act | 11,000 | 0 | (11,000) |
| Total Federal Programe | 3,589,093 | 2,426,583 | $(1,162,510)$ |
| Total Special Revenue Fund | \$4.379.511 | \$2.913122 | (61.466.389) |

## Status of Surplus (Reserves)



| Year | Non Public Aid | Special Education Aid | Other <br> State Aid | Basic <br> State <br> Aid | Total <br> State <br> Aid | Federal Aid |  | Tax <br> Levy | Other Revenue* | Total Revenue | Basic <br> State Aid <br> As \% Of <br> Revenue | Total State Aid As \% Of Revenue | Federal <br> Aid As <br> \% Of <br> Revenue | Other Revenue As \% Of Revenue | Tax Levy As \% Of Revenue |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2012043 | 486,539 | 4,154,588 |  | 3,112,916 | 7,754,043 | 2,426,583 | ** | 97,509,698 | 6,538,946 | 114,229,270 | 2.7\% | 6.8\% | 2.1\% | 5.7\% | 85.4\% |
| 2084.12 | 487,661 | 3,916,173 | 0 | 1,536,602 | 5,940,436 | 3,589,093 |  | 97,509,698 | 4,460,429 | 111,499,656 | 1.4\% | 5.3\% | 3.2\% | 4.0\% | 87.5\% |
| 2010.11 | 419,826 | 3,549,764 | 32,169 | 1,404,090 | 5,405,849 | 3,685,406 |  | 101,103,844 | 3,011,443 | 113,206,542 | 1.2\% | 4.8\% | 3.3\% | 2.7\% | 89.2\% |
| 2009 10 | 507,653 | 3,672,193 | 0 | 4,642,503 | 8,822,349 | 3,525,817 |  | 96,869,014 | 3,743,981 | 112,961,161 | 4.1\% | 7.8\% | 3.1\% | 3.3\% | 85.8\% |
| 2008-09 | 610,029 | 3,743, 109 | 500,000 | 5,475,331 | 10,328,469 | 2,577,504 |  | 93,005,952 | 3,720,777 | 109,632,702 | 4.9\% | 9.4\% | 2.4\% | 3.4\% | 84.8\% |
| 2007.08 | 572,326 | 4,475,567 | 515,899 | 4,464,212 | 10,028,004 | 2,270,185 |  | 88,163,461 | 3,886,732 | 104,348,382 | 4.2\% | 9.6\% | 2.1\% | 3.7\% | 84.6\% |
| 2006-07 | 509,050 | 4.475,567 | 1,515,899 | 3,912,464 | 10,412,980 | 2,088,370 |  | 84,222,443 | 8,001,899 | 104,725,692 | 3.7\% | 9.9\% | 2.0\% | 7.7\% | 80.4\% |
| 2005-06 | 514,845 | 4,475,567 | 1,500,000 | 4,435,257 | 10,925,669 | 2,197,053 |  | 79,319,100 | 3,001,928 | 95,443,750 | 4.6\% | 11.4\% | 2.3\% | 3.2\% | 83.1\% |
| 2004-05 | 531,362 | 4,475,567 | 1,500,000 | 4,461,248 | 10,968,177 | 1,953,134 |  | 74,663,202 | 2,076,066 | 89,660,579 | 5.0\% | 12.2\% | 2.2\% | 2.3\% | 833\% |
| 2003-04 | 451,376 | 4,475,567 | 1,000,000 | 3,821,872 | 9,748,815 | 1,771,289 |  | 69,898,197 | 1,947,241 | 83,365,542 | 4.6\% | 11.7\% | 2.2\% | 2.3\% | 83.8\% |
| 2002-03 | 444,705 | 4,475,567 | 600,000 | 2,859,598 | 8,379,870 | 2,039,567 |  | 63,805,205 | 1,523,138 | 75,747,780 | 3.8\% | 11.1\% | 2.7\% | 2.0\% | 84.2\% |
| 2001.02 | 447,938 | 4,313,610 | 255,750 | 3,003,683 | 8,020,981 | 1,925,503 |  | 59,057,870 | 1,093,311 | 70,097,665 | 4.3\% | 11.4\% | 2.7\% | 1.6\% | 84.3\% |
| 2000-01 | 449.227 | 3,734,708 | 397,280 | 3,777,322 | 8,358,537 | 2,348,731 |  | 53,731,551 | 1,580,040 | 66,018,859 | 5.7\% | 12.7\% | 3.6\% | 2.4\% | 81.4\% |
| 199900 | 433,867 | 3,625,944 | 94,155 | 4,061,668 | 8,215,634 | 2,297,924 |  | 50,727,468 | 1,402.635 | 62,643,661 | 6.5\% | 13.1\% | 3.7\% | 2.2\% | 81.0\% |
| 1998-99 | 380,808 | 3,500,210 | 0 | 4,170,153 | 8,051.171 | 1,608,338 |  | 48,310,324 | 1,240,053 | 59,209,886 | 7.0\% | 13.6\% | 2.7\% | 2.1\% | 81.6\% |
| 1997.98 | 313.459 | 3,070,583 | 0 | 4,508,698 | 7,892,740 | 1,235,293 |  | 47,134,251 | 2,045,615 | 58,307,899 | 7.7\% | 13.5\% | 2.1\% | 3.5\% | 80.8\% |
| 1996-97 | 377,141 | 2,674,845 | 9,815 | 4,508.745 | 7,570,546 | 862,770 |  | 45,892,585 | 3,005,514 | 57,331,415 | 7.9\% | 13.2\% | 1.5\% | $5.2 \%$ | 80.0\% |
| 1995-96 | 430,176 | 2,674,845 | 35,696 | 4,965,809 | 8,106,526 | 871,994 |  | 43,348,054 | 2,741,419 | 55,067,993 | 9.0\% | 14.7\% | 1.6\% | 5.0\% | 78.7\% |
| 1994.95 | 413,736 | 2,531,128 | 245,825 | 4,568,789 | 7,759,478 | 1,050,748 |  | 42,058,236 | 2,476,733 | 53,345,195 | 8.6\% | 14.5\% | 2.0\% | 4.6\% | 78.8\% |
| 1993-44 | 443,519 | 2,531,128 | 110.937 | 5,669,935 | 8,755,519 | 891,731 |  | 38,770,069 | 2,093,732 | 50,511,051 | 11.2\% | 17.3\% | 1.8\% | 4.1\% | 76.8\% |
| 1992-93 | 440,927 | 2,531,128 | 186,704 | 5,585,075 | 8,743,834 | 914,515 |  | 36,985,823 | 1,689,898 | 48,334,070 | 11.6\% | 18.1\% | 1.9\% | 3.5\% | 76.5\% |
| 1991-92 | 459,346 | 2,577.548 | 33,626 | 4,339,631 | 7,410,151 | 1,014,861 |  | 34,279,928 | 1,099,408 | 43,804,348 | 9.9\% | 16.9\% | 2.3\% | 2.5\% | 78.3\% |
| $1990-91$ | 209,064 | 1,797,995 | 275,969 | 3.705,594 | 5,988,622 | 2,115,346 |  | 32,111,783 | 1,051,823 | 41,267,574 | 9.0\% | 14.5\% | 5.1\% | 2.5\% | 77.8\% |
| 1989-90 | 255,840 | 1,772,419 | 96.000 | 3,831,790 | 5,956,049 | 2,082,932 |  | 28,873,365 | 1,104,846 | 38,017,192 | 10.1\% | 15.7\% | 5.5\% | 2.9\% | 75.9\% |
| $1988-89$ | 252,605 | 1,711,840 | 125,836 | 3,806,155 | 5,896,436 | 637,699 |  | 25,137,208 | 1,284,590 | 32,955,933 | 11.5\% | 17.9\% | 1.9\% | 3.9\% | 76.3\% |
| $1987-88$ | 219,881 | 1,452,170 | 75,311 | 3,502,627 | 5,249,989 | 786,425 |  | 22,690,841 | 1,584,643 | 30,311,898 | 11.6\% | 17.3\% | 2.6\% | 5.2\% | 74.9\% |
| 1986-87 | 180,635 | 1,313,744 | 46,412 | 3,279,954 | 4,820,745 | 2,132,689 |  | 21,226,231 | 2,108,919 | 30,288,584 | 10.8\% | 15.9\% | 7.0\% | 7.0\% | 70.1\% |



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Total Out－Of－District Costs
Net Cost of Special Education
to the Board
to the Board
Less State \＆Federal Aid
Total Costs
Total In－District Costs
\％of State／Federal Aid to Total Cost
\％of State／Federal Aid to Total Cost
Total Budget
\％of Total Special Education Cost to \％of Total Spe
Total Budget
$\%$ of Net Cost of Special Education
Total Budget

[^1]|  | Actual 2005-06 |  | $\begin{gathered} \text { Actual } \\ 2006-07 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { Actual } \\ \underline{2007-08} \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { Actual } \\ 2008-09 \\ \hline \end{gathered}$ | Actual 2009-10 | Actual 2010-11 | $\begin{aligned} & \text { Budget } \\ & \underline{2011-12} \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Budget } \\ & 2012-13 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 81 |  | 85 |  | 92 |  | 117 | 116 | 105 | 104 | 116 |
| \$ | 3,726,871 | \$ | 3,715,887 | \$ | 4,468,012 | \$ | 4,947,698 | 5,358,290 | 4,132,671 | 5,240,650 | 5,283,926 |
|  | 1,515,078 |  | 1,796,337 |  | 1,496,509 |  | 1,451,431 | 1,361,953 | 1,175,339 | 1,640,811 | 1,520,560 |
|  | 5,241,949 |  | 5,512,224 |  | 5,964,521 |  | 6,399,129 | 6,720,243 | 5,308,010 | 6,881,461 | 6,804,486 |
|  | 64,715 |  | 64,850 |  | 64,832 |  | 54,693 | 57,933 | 50,552 | 66,168 | 58,659 |
|  | 232 |  | 214 |  | 197 |  | 206 | 174 | 197 | 128 | 140 |
|  | 774 |  | 827 |  | 902 |  | 837 | 780 | 786 | 878 | 890 |
|  | 1114 |  | 88 |  | 90 |  | $\underline{82}$ | 82 | 74 | $\begin{array}{r}78 \\ \hline\end{array}$ | 890 |
|  | 1,120 |  | 1,129 |  | 1,189 |  |  | 1,036 | 1,057 | 1,084 | 1,110 |
|  | 116.4 |  | 123.0 |  | 123.3 |  | 130.5 | 126.9 | 126.2 | 125.8 | 125.8 |
|  | 172.1 |  | 184.8 |  | 206.9 |  | 197.0 | 186.5 | 175.8 | 181.0 | 181.0 |
|  | 11,243,301 |  | 12,859,341 |  | 14,040,607 |  | 14,716,742 | 15,042,764 | 15,115,168 | 16,138,616 | 16,285,360 |
|  | 2,770,435 |  | 2,897,886 |  | 2,930,410 |  | 3,113,843 | 3,443,149 | 3,230,756 | 3,699,611 | 3,842,738 |
|  | 386,332 |  | 510,399 |  | 533,571 |  | 559,811 | 591,107 | 548,969 | 565,381 | 576,689 |
|  | 1,283,654 |  | 1,463,822 |  | 1,646,385 |  | 1,763,758 | 2,456.849 | 2,473,998 | 2,477,140 | 1,682,195 |
| \$ | 15,683,722 | \$ | 17,731,448 | \$ | 19,150,973 | \$ | 20,154,154 | 21,533,869 | 21,368,891 | 22,880,748 | 22,386,982 |
|  | 14,003 |  | 15,705 |  | 16,107 |  | 17,915 | 20,786 | 20,217 | 21,108 | 20,168 |
| \$ | 20,925,671 |  | 23,243,672 |  | 25,115,494 |  | 26,553,283 | 28,254,112 | 26,676,901 | 29,762,209 | 29,191,468 |
|  | $(210,314)$ |  | $(210,314)$ |  | $(210,314)$ |  | $(233,031)$ | $(312,836)$ | 0 | 0 | 0 |
|  | $(1,283,654)$ |  | $(1,463,822)$ |  | $(1,646,385)$ |  | $(1,763,758)$ | $(2,456,849)$ | $(2,473,998)$ | (2,477,140) | $(1,682,195)$ |
|  | (4,475,567) |  | (4,475,567) |  | (4,475,567) |  | $(3,743,109)$ | $(3,672,193)$ | (3,549,764) | $(3,916,173)$ | (4,154,588) |
|  | 14,956,136 | \$ | 17,093,969 | \$ | 18,783,228 | \$ | 20,813,385 | 21,812,234 | 20,653,139 | 23,368,896 | 23,354,685 |

Montclair Public Schools
ANALYSIS OF SPECIAL EDUCATION COSTS
Actual
$2005-06$

$$
\begin{aligned}
& \text { OUT-OF-DISTRICT } \\
& \text { Number of Students } \\
& \text { Tuition Cost } \\
& \text { Transportation Cost } \\
& \text { Total Out-Of-District Costs } \\
& \text { Cost Per Pupil - Out-Of-District } \\
& \text { IN-DISTRICT } \\
& \text { Self-Contained/Speech/Resource Center } \\
& \text { Number of Students - } \quad \text { Self Contained } \\
& \text { Total Number of Students } \quad \text { Speech Room } \\
& \text { Number of Teachers - Including Speech } \\
& \text { Number of Aides } \\
& \text { Teachers/Aides/Supplies } \\
& \text { Child Study Team/Secretaries/Supplies } \\
& \text { In-District Transportation } \\
& \text { I.D.E.A. } \\
& \text { Total In-District Costs } \\
& \text { Cost Per Pupil - In-District } \\
& \text { Total Cost of Special Education } \\
& \text { Transportation Aid - Special Education } \\
& \text { I.D.E.A. Revenue } \\
& \text { State Aid } \\
& \text { Net Cost of Special Education to } \\
& \text { Board of Education } \\
& \text { Tes }
\end{aligned}
$$



2012-2013
SUPPORTING DATA

ENROLLMENT ESTIMATES

Montclair Public Schools

Since 1988, the equivalent of a district 65 students under
the size of Cedar Grove has theen added to Montclair's (1,553 Students)


## 5,500

$\checkmark$

|  |  | 1974 | 1975 | 1976 | 1977 | 1978 | 1979 | 1988 | 1981 | 1982 | 1983 | 1984 | 1985 | 1986 | 1987 | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 200 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 201 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Sped |  | 128 | 129 | 94) | 109 |  |  | 136m | 209 * | 197 * | 1.52* | 157 | 156 | 141 | 173 | 150 | 164 | 180 | 193 | 201 | 170 | 113 | 102 | 115 | 162 | 162 | 174 | 184 | 210 | 221 | 208 | 234 | 223 | 22. | 215 | 216 | 174 | 200 |  |
| Prex |  | 216 | 21.1 | 197 | 230 | 239 | 204 | 226 | 293 | 223 | 213 | 263 | 241 | 26 | 270 | 304 | 330 | 304 | 428 | 367 | 400 | 429 | 274 | 315 | 176 | 0 | a | 0 | 0 | 0 | 0 | 0 | 0 | a | 0 | 0 | 0 | 0 |  |
| kys |  | (0) | * 6. | 418 | 392 | 3.1 | \% $3^{2}$ | 34.4 | 381 | 349 | $3{ }^{3}$ | 35.2 | 384 | 372 | 395 | 398 | 434 | 465 | 394 | 508 | 53.5 | 532 | 56. | 480 | 523 | 491 | 479 | 503 | 544 | 459 | 473 | 524 | 519 | 500 | 500 | 54.5 | 48) | 47.3 | 50 |
|  | 1 | 448 | $44^{5}$ | $44^{5}$ | 42.8 | 397 | 361 | 388 | 370 | 383 | 398 | 384 | 351 | 376 | 36.5 | 411 | 405 | 430 | 468 | 418 | 509 | 530 | 538 | 578 | 488 | 523 | 498 | 405 | 519 | 558 | 467 | 500 | 522 | 533 | 500 | 518 | 540 | 400 | 48 |
|  | 2 | 451 | 49 | 415 | 4.99 | 491 | 378 | 3.47 | 376 | 360 | 336 | 370 | 397 | 349 | 3.4 | 342 | 402 | 418 | 426 | 460 | 423 | 520 | 515 | 510 | 549 | 478 | 522 | $4 \%$ | 479 | 509 | 548 | 470 | 497 | 518 | 512 | 491 | 513 | 534 | 50 |
|  | 3 | 487 | 42.5 | * ${ }_{\text {仿 }}$ | 415 | $4 \% 8$ | 392 | 3.36 | 340 | 370 | 343 | 313 | 356 | 358 | 331 | 352 | 36.3 | 409 | 420 | 42.3 | 462 | 415 | 502 | 497 | 495 | 540 | 472 | 512 | 499 | 480 | 511 | 536 | 464 | 48.5 | 509 | 509 | 506 | 511 | 54 |
|  | 4 | 886 | 474 | 403 | 46.2 | 417 | 464 | 424 | 378 | 3.4 | 3 n | $33 \%$ | 310 | 368 | 3.35 | 33.5 | 364 | 363 | 412 | 414 | 414 | 470 | 410 | 467 | 493 | 492 | 526 | 471 | 489 | 488 | 475 | 509 | 521 | 401 | 401 | 501 | 504 | 512 | 51 |
|  | 5 | Sob | 4.98 | 449 | 399 | 4.3 | 466 | +476 | 411 | 375 | 341 | 372 | 331 | 312 | 364 | 342 | 346 | 367 | 369 | 404 | 416 | 404 | 464 | 398 | 457 | 476 | 500 | 53.5 | 470 | 474 | 488 | 472 | 495 | 504 | 401 | 480 | 514 | 498 | 50 |
|  | \% | 483 | 493 | 473 | 4614 | 349 | 4.85 | 404 | 462 | 388 | 377 | 351 | 361 | 332 | 317 | 360 | 365 | 364 | 392 | 360 | 409 | 430 | 406 | 471 | 388 | 40.5 | 478 | 425 | 540 | 478 | 493 | 502 | 482 | 480 | 507 | 469 | 495 | 515 | 486 |
|  | 7 | 497 | A8, | 483 | 484 | 4.7 | 378 | 432 | 410 | 475 | 354 | 351 | 336 | 352 | 34.3 | 311 | 360 | 359 | 376 | 371 | 362 | 410 | 4.34 | 397 | 43.3 | 34 | 447 | 459 | 409 | 52.3 | 450 | 480 | 408 | 473 | 495 | 516 | 476 | 502 | 51 |
|  | 8 | \$36, | 491 | 463 | 470 | 476 | 4.8 | (19) | 4.4 | 410 | 40.3 | 370 | 357 | 341 | 335 | 34.5 | 310 | 363 | 367 | 346 | 375 | 351 | 393 | 417 | 376 | 429 | 387 | 446 | 478 | 404 | $51 \%$ | 447 | 486 | 488 | 464 | 495 | 527 | 475 | 48 |
|  | 9 | Stic | 594 | 50.9 | 91 | 93.3 | 427 | 52 | 4. | 497 | +4, | 474 | 387 | 373 | 309 | 336 | 3.4 | 344 | 385 | $3(1)$ | 3.65 | 394 | 338 | 398 | 400 | 380 | 408 | 380 | 46 | 481 | 465 | 526 | 456 | 495 | 479, | 484 | 504 | 505 | 45 |
|  | 19 | 942 | 570 | 458 | 598 | 819 | 539 | 410 | 542 | 469 | 465 | 42\%, | 484 | 417 | 3 (t) | 361 | 344 | 366 | 350 | 367 | 345 | 354 | 375 | 325 | 388 | 38.4 | 363 | 41.4 | 401 | 469 | 469 | 46.3 | 538 | 469 | 483 | 483, | 478 | 4 $4 \times$ | 52 |
|  | 11 | 542 | 538 | $59 \%$ | 54. | 524 | 507 | 514 | 9.8 | 8.6 | 44.3 | 462 | 413 | 453 | 42.3 | 343 | 346 | 34.1 | 3.58 | 343 | 361 | 327 | 34, | 344 | 334 | 382 | 385 | 356 | 402 | 363 | 442 | 477 | 455 | 520 | 449 | 487 | 477 | 478 | 48 |
|  | 12 | 589 | 4, 4 | 503 | 521 | 345 | 495 | 465 | 489 | 495 | 52. | 445 | 439 | 435 | 46. | 408 | 34.9 | 347 | 347 | 371 | 356 | 359 | 315 | 346 | 339 | 33.6 | 370 | 372 | 348 | 3.88 | 368 | 443 | 482 | 460 | 526 | 448 | 481 | 453 | 470 |
| k-12 |  | 6814 | 6.956 | 6247 | crisa | 60.4 | 9803 | 5738 | 3751 | 5691 | 5396 | 5100 | 5022 | 4979 | 4871 | 4800 | 4008 | 5124 | 5263 | 9355 | 5502 | 5609 | 5700 | 5743 | 5815 | 5929 | 6016 | 0112 | 6313 | 6.35 | 63\% | 6583 | $663 \%$ | 6621 | 6561 | 6036 | 6.673 | 66.48 | 66.5 |
| Thax |  | 70:30 | 0.769 | 64.4 | 6419 | 6273 | (0)64 ${ }^{4}$ | 59.04 | 50 |  | 3609 | 5429 | 526.3 | 9247 | 5141 | 5104 | 5238 | 5428 | 5(0)1 | 5722 | 5902 | 6.038 | 5974 | 6058 | 5991 | 5929 | 6016 | 6112 | 6.13 | 6355 | 6376 | 6.983 | 66, 38 | 6021 | 4.561 | 60636 | 6.673 | 004.5 |  |

[^2]| STAFF | 2001-02 <br> Actual | 2002-03 <br> Actual | 2003-04 <br> Actual | 2004-05 <br> Actual | 2005-06 <br> Actual | 2006-07 <br> Actual | 2007-08 <br> Actual | 2008-09 <br> Actual | 2009-10 <br> Actual | 2010-11 <br> Actual | $2011-12$ <br> Actual | $\begin{gathered} 2012-13 \\ \text { Budget } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GENERAL FUND: |  |  |  |  |  |  |  |  |  |  |  |  |
| PROFESSIONAL STAFF |  |  |  |  |  |  |  |  |  |  |  |  |
| Classroom Teachers | 512.30 | 541.80 | 546.50 | 558.00 | 576.85 | 594.75 | 594.05 | 596.85 | 589.25 | 562.30 | 556.10 | 565.40 |
| Libr, Guid, Health, C.S.T. | $\underline{71.50}$ | $\underline{72.20}$ | 75.90 | $\underline{77.10}$ | 77.50 | 89.70 | 89.10 | 89.00 | $\underline{90.00}$ | 77.10 | 79.40 | 84.00 |
| Total | 583.8 | 614.00 | 622.40 | 635.10 | 654.35 | 684.45 | 683.15 | 685.85 | 679.25 | 639.40 | 635.50 | 649.40 |
| ADMINISTRATORS |  |  |  |  |  |  |  |  |  |  |  |  |
| Central Office | 11.0 | 11.0 | 12.0 | 12.0 | 12.0 | 12.0 | 13.0 | 12.0 | 12.0 | 10.3 | 11.3 | 11.3 |
| Building Level * | 19.0 | 20.0 | $\underline{20.0}$ | $\underline{21.8}$ | $\underline{21.8}$ | $\underline{22.8}$ | $\underline{22.0}$ | 21.0 | $\underline{21.0}$ | 21.0 | 21.0 | $\underline{21.0}$ |
| Total | 30.0 | 31.0 | 32.0 | 33.8 | 33.8 | 34.8 | 35.0 | 33.0 | 33.0 | 31.3 | 32.3 | 32.3 |
| SECRETARIAL \& CLERICAL |  |  |  |  |  |  |  |  |  |  |  |  |
| Central Office | 18.40 | 18.40 | 17.90 | 19.90 | 20.40 | 21.40 | 21.40 | 21.00 | 21.00 | 20.70 | 20.70 | 20.70 |
| Building Level | $\underline{29.35}$ | $\underline{29.35}$ | 30.75 | 34.25 | 34.75 | 36.25 | 37.75 | $\underline{37.15}$ | 37.15 | 34.15 | $\underline{33.15}$ | $\underline{33.15}$ |
| Total | 47.75 | 47.75 | 48.65 | 54.15 | 55.15 | 57.65 | 59.15 | 58.15 | 58.15 | 54.85 | 53.85 | 53.85 |
| PLANT OPERATIONS |  |  |  |  |  |  |  |  |  |  |  |  |
| Custodians | 32.0 | 32.0 | 33.0 | 33.0 | 34.0 | 34.0 | 34.0 | 35.0 | 35.0 | 37.0 | 37.0 | 37.0 |
| Mechanics | 8.0 | 8.0 | 8.0 | 8.0 | 8.0 | 9.0 | 9.0 | 9.0 | 9.0 | 9.0 | 9.0 | 9.0 |
| Security, Duplicating | 14.0 | 14.0 | 15.0 | 14.0 | 15.0 | 17.0 | 16.0 | 16.5 | 16.5 | 14.0 | 14.0 | 14.0 |
| Total | 54.0 | 54.0 | 56.0 | 55.0 | 57.0 | 60.0 | 59.0 | 60.5 | 60.5 | 60.0 | 60.0 | 60.0 |
| TECHNICAL |  |  |  |  |  |  |  |  |  |  |  |  |
| Central Office | 8.4 | 10.35 | 13.75 | 12.75 | 12.75 | 13.0 | 13.0 | 12.5 | 11.2 | 9.7 | 9.7 | 9.7 |
| Building Level | 3.0 | 3.0 | 3.0 | 3.0 | 3.0 | 3.0 | 3.8 | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 |
| Total | 11.4 | 13.35 | 16.75 | 15.75 | 15.75 | 16.00 | 16.80 | 16.50 | 15.20 | 13.70 | 13.70 | 13.70 |
| SUBTOTAL: | 727.0 | 760.10 | 775.80 | 793.80 | 816.05 | 852.90 | 853.10 | 854.00 | 846.10 | 799.25 | 795.35 | 809.25 |
| SPECIAL REVENUE FUNDS:** |  |  |  |  |  |  |  |  |  |  |  |  |
| Administrators | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.70 | 1.70 | 1.70 |
| Professional Staff | 11.80 | 13.30 | 12.15 | 12.00 | 12.70 | 10.30 | 4.50 | 1.50 | 10.00 | 5.00 | 7.20 | 5.10 |
| Secretarial \& Clerical | 1.60 | 1.60 | 1.60 | 1.60 | 1.60 | 1.60 | 1.60 | 1.60 | 1.60 | 1.60 | 1.60 | 1.60 |
| SUBTOTAL: | 14.4 | 15.9 | 14.75 | 14.60 | 15.30 | 12.90 | 7.10 | 4.10 | 12.60 | 8.30 | 10.50 | 8.40 |
| TOTAL STAFF <br> (excluding aides) | 741.4 | 776.00 | 790.55 | 808.40 | 831.35 | 865.80 | 860.20 | 858.10 | 858.70 | 807.55 | 805.85 | 817.65 |

* In 2009-2010, HS Dept Chairs were reallocated to 5 teacher and .5 bldg admin
**Appropriations included under Special Programs in budget; i.e. Title I, IDEA, DFSCA, Demonstrably Effective Program Aid, instructional
Supplemental Aid, FLAP grant, Federal \& State Magnet \& Desegregation Grants.


## DISTRICT EMPLOYEES

2012-2013 FISCAL YEAR


## DISTRICT EMPLOYEES 2011-2012 FISCAL YEAR


Montclair Public Schools
Montclair Compared to Similar School Districts


■Montclair State Average


Source: NJ Dept of Education
Taxpayers'Guide to spending
Actual 2009-2010

## STUDENT/TEACHER RATIO IN MONTCLAIR SCHOOLS COMPARED TO NEW JERSEY STATE AVERAGE

| SCHOOL | $\underline{2007-08}$ | $\underline{2008-09}$ | $\underline{2009-10}$ | STATE |
| :--- | ---: | :---: | :---: | :---: |
| Bradford | $13.0: 1$ | $12.8: 1$ | $13.1: 1$ | $10.6: 1$ |
| Edgemont | $11.3: 1$ | $11.7: 1$ | $11.4: 1$ | $10.6: 1$ |
| Hillside | $8.4: 1$ | $8.3: 1$ | $8.7: 1$ | $10.6: 1$ |
| Nishuane | $10.9: 1$ | $11.1: 1$ | $5.6: 1 *$ | $10.6: 1$ |
| Northeast | $11.8: 1$ | $11.6: 1$ | $11.8: 1$ | $10.6: 1$ |
| Rand | $10.7 .: 1$ | $11.3: 1$ | $12.0: 1$ | $10.6: 1$ |
| Watchung | $8.3: 1$ | $13.7: 1$ | $13.5: 1$ | $10.6: 1$ |
| Glenfield | $8.4: 1$ | $8.5: 1$ | $8.5: 1$ | $10.6: 1$ |
| Mt. Hebron | $9.5: 1$ | $9.0: 1$ | $8.0: 1$ | $10.6: 1$ |
| Renaissance | $10.6: 1$ | $10.0: 1$ | $10.3: 1$ | $10.6: 1$ |

Source: 2009-2010 New Jersey School Report Card

[^3]Governor Chris Christie A. Lt. Governor Kim Guadagno
 Searm

## District Financial Data

| FTE (Full-time Equivalents). |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \# of Administrators |  | \# of Schools |  | \# of Students per Administrator |  | \# of Faculty per Administrator |  |
|  |  | State |  | State |  | State |  | State |
|  | District | Average | District | Average | District | Average | District | Average |
| 2009-10 | 37.5 | 28.3 | 11.0 | 7.6 | 178.1 | 161.0 | 18.0 | 15.4 |
| 2008-09 | 36.5 | 28.5 | 11.0 | 7.6 | 181.8 | 159.2 | 18.7 | 15.2 |
| 2007-08 | 39.9 | 29.3 |  | 2.8 | 0.0 | 0.2 | 16.4 | 14.7 |



## Teacher Salaries and Benefits

Percents of teacher salaries and benefits of the total comparative expenditures. The percent increase or decrease represents the expenditure change in teacher salaries/benefits from one year to the next.

|  | \% for Teachers Salaries/Benefits |  | \% Change - Increase/Decrease ( $+/$ ) |  |
| :---: | :---: | :---: | :---: | :---: |
|  | District | State Average | District | State Average |
| 2009-10 | 58\% | 55\% | 6\% | 6\% |
| 2008-09 | 58\% | 55\% | 6\% | 6\% |
| 2007-08 | 58\% | 55\% | 3\% | 4\% |

## Administrative Salaries and Benefits

Percents of administrative salaries and benefits of the total comparative expenditures. The percent increase or decrease represents the expenditure change in administrative salaries/benefits from one year to the next.

|  | \% for Administrative Salaries/Benefits |  | \% Change - Increase/Decrease ( +1 - |  |
| :---: | :---: | :---: | :---: | :---: |
|  | District | State Average | District | State Average |
| 2009-10 | 8\% | 8\% | 3\% | 4\% |
| 2008-09 | 8\% | 8\% | $3 \%$ | 4\% |
| 200708 | 8\% | 8\% | 4\% | 4\% |

Percents of total revenues from various sources.


Revenues

| $2008-2009$ |  | 2007-2008 |  |
| :---: | :---: | :---: | :---: |
|  | State |  | State |
| District | Average | District | Average |
| $84 \%$ | $50 \%$ | $86 \%$ | $53 \%$ |
| $9 \%$ | $40 \%$ | $10 \%$ | $40 \%$ |
| $3 \%$ | $3 \%$ | $2 \%$ | $4 \%$ |
| $4 \%$ | $\ldots \%$ | $2 \%$ | $3 \%$ |

## Per Pupil Expenditures

Two calculations of the average cost per pupil in the district.

(1) The Comparative Cost Per Pupil represents comparisons with districts of similar budget type. The components that comprise the comparative cost per pupil are as follows: classroom instructional costs; support services (attendance and social work, health services, guidance office, child study team, library and other educational media); administrative costs (general administration, school administration, business administration, and improvement of instruction); operations/maintenance of plant; food services, and extracurricular costs. The total of these expenditures is divided by the average daily enrollment to calculate a total comparative cost per pupil.
(2) Second is the Total Cost Per Pupil which, in addition to all of the costs listed above for the comparative cost, includes costs for tuition expenditures and payments to preschool providers; transportation; other current expenses (lease purchase interest, residential costs, and judgments against schools); equipment; facilities/acquisition; and restricted expenses less nonpublic services and adult schools. The total of these expenditures is divided by the average daily enrollment, combined with all students sent out of the district as reported on the ASSA (annual state aid collection) to calculate a total cost per pupil.

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N] Department of Education, PO Box 500, Trenton, NJ 08625~0500, (877)900-6960

Montclair Public Schools
Certified Staff Salary Guides
For all Cerified Staff Salary Guides:
For placement on the $\mathrm{MA}+10$ Training Level, a master's degree and a distinctly separate 10 approved credits must be presented. For placement on the $\mathrm{MA}+20$ training level a master's degree and a distinctly separate 20 approved credits must be presented. For placement on the MA +30 training level, a master's degree and a distinctly separate 30 approved credits must be presented.

A teacher hired after $1 / 1 / 2009$ who holds a Juris Doctorate degree without a separate Master's Degree will be placed on the MA+30 training level. Any teacher hired after 1/1/2009 holding a Juris Doctorate along with a separate Master's degree with a major in education will be placed on the Doctoral level of the guide.

Within the scope of policies adopted by the Board of Education, the Superintendent of Schools will determine the qualifications of applicable personnel for placement on the guide. Once placed upon the guide the staff person advances one step for every full year of employment.

The evaluation of training, teaching experience and military service for initial placement on the salary guide will be made by the Superintendent of Schools. Credit for total years of experience may be given at the discretion of the Superintendent subject to the approval of the Board of Education. Credit for up to four years of military service will be granted for initial placement on the guide.

When a teacher qualifies for a higher level and the salary schedule changes, the teacher will be placed on the new schedule "on step" according to the accredited years of service and military training.

For 2009-10: Move on the old numbers first,(i.e., old step 12 (2008) to old step 13) then transfer to the new numbering system.

| new | old | BA | BA10 | BA20 | BA30/MA | MA10 | MA20 | MA30 | DR |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 1 | \$48,500 | \$49,713 | \$50,955 | \$52,000 | \$53.040 | \$54.101 | \$55,183 | \$56,683 |
| Delete 2010-11 | 2 | \$49,956 | \$51,080 | \$52,106 | \$53,670 | \$54,586 | \$56,251 | \$57,770 | \$59,503 |
| 2 | 3 | \$49,956 | \$51,080 | \$52.106 | \$53.670 | \$54,586 | \$56,251 | \$57,770 | \$59,503 |
| 3 | 4 | \$50,631 | \$51.817 | \$52,885 | \$54,471 | \$55,804 | \$57,394 | \$58,941 | \$60,682 |
| 4 | 5 | \$51,100 | \$52,380 | \$53.741 | \$55,247 | \$56,905 | \$58,385 | \$59,960 | \$61,758 |
| 5 | 6 | \$51.942 | \$53,169 | \$54,626 | \$56,071 | \$57,689 | \$59,321 | \$60,861 | \$62,638 |
| 6 | 7 | \$52,880 | \$54.097 | \$55,532 | \$57,057 | \$58,427 | \$60,180 | \$61,772 | \$63,638 |
| 7 | 8 | \$53,785 | \$55.179 | \$56,863 | \$58,510 | \$60,208 | \$62,008 | \$63,794 | \$65,636 |
| 8 | 9 | \$54,671 | \$56.090 | \$57,717 | \$59,333 | \$61,021 | \$62.790 | \$64,477 | \$66,209 |
| 9 | 10 | \$56,005 | \$57,459 | \$59,011 | \$60,632 | \$62,480 | \$64,165 | \$65,701 | \$67,539 |
| 10 | 11 | \$57,366 | \$59,079 | \$60,666 | \$62,478 | \$64,343 | \$66,262 | \$67,499 | \$69,581 |
| 11 | 12 | \$59,452 | \$61,042 | \$62,740 | \$64,588 | \$66,169 | \$68,129 | \$70,164 | \$72,250 |
| 12 | 13 | \$63,434 | \$65,336 | \$67,162 | \$69,132 | \$71,174 | \$73,161 | \$74,599 | \$76,837 |
| 13 | 14 | \$68,454 | \$70.472 | \$72,370 | \$74,325 | \$76,422 | \$78,392 | \$80,594 | \$82,834 |
| 14 | 15 | \$73,830 | \$75,852 | \$77,898 | \$80,085 | \$82,352 | \$84,788 | \$87,254 | \$89,756 |
| 15 | 16 | \$81,670 | \$83,876 | \$86,122 | \$88,458 | \$90,859 | \$93,324 | \$95,856 | \$98,382 |
| 16 | 17 | \$83,029 | \$85,279 | \$87,709 | \$90,193 | \$92,780 | \$95,512 | \$98,353 | \$101,189 |

## Appendix A-1:

| 1 | BA | BA10 | BA20 | BA30/MA | MA10 | MA20 | Ma30 | DR |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | \$50.000 | \$51,250 | \$52,531 | \$54,000 | \$55,080 | \$56,182 | \$57,305 | \$58.805 |
| 2 | \$51,265 | \$52,546 | \$53,860 | \$54,964 | \$56,063 | \$57,185 | \$58,328 | \$59,914 |
| $\begin{aligned} & 3 \text { (old } 2 \& 32009 \\ & \text { move here) } \end{aligned}$ | \$52,654 | \$53,838 | \$54,920 | \$56.568 | \$57.534 | \$59,289 | \$60,890 | \$62,717 |
| 4 | \$53,365 | \$54,616 | \$55,741 | \$57,412 | \$58,818 | \$60,493 | \$62,124 | \$63,959 |
| 5 | \$53,859 | \$55,209 | \$56,643 | \$58,231 | \$59,978 | \$61.537 | \$63,198 | \$65,093 |
| 6 | \$54,539 | \$55.828 | \$57,357 | \$58,875 | \$60.573 | \$62,287 | \$63,904 | \$65,770 |
| 7 | \$55,366 | \$56,639 | \$58,142 | \$59,739 | \$61,173 | \$63,009 | \$64,676 | \$66,629 |
| 8 | \$56,313 | \$57,773 | \$59,535 | \$61,260 | \$63.037 | \$64.922 | \$66,792 | \$68,720 |
| 9 | \$57,241 | \$58,726 | \$60,429 | \$62,121 | \$63,889 | \$65,741 | \$67,507 | \$69,321 |
| 10 | \$58,638 | \$60,159 | \$61,784 | \$63,481 | \$65,417 | \$67,181 | \$68,789 | \$70,713 |
| 11 | \$60,062 | \$61,856 | \$63,517 | \$65,415 | \$67,367 | \$69,376 | \$70,672 | \$72,852 |
| 12 | \$62,626 | \$64,301 | \$66,091 | \$68,037 | \$69,702 | \$71,767 | \$73,911 | \$76,108 |
| 13 | \$66,352 | \$68,342 | \$70,252 | \$72,312 | \$74,448 | \$76,526 | \$78,030 | \$80,371 |
| 14 | \$71,603 | \$73,714 | \$75,699 | \$77,743 | \$79,937 | \$81,998 | \$84,302 | \$86,645 |
| ! 15 | \$77,226 | \$79,341 | \$81,482 | \$83,769 | \$86,140 | \$88,688 | \$91,268 | \$93,885 |
| 16 | \$83,029 | \$85,279 | \$87,709 | \$90,193 | \$92,780 | \$95,512 | \$98,353 | \$101,189 |

Appendix A-2

## 2011-2012

|  | BA | BA10 | BA20 | BA30/MA | MA10 | MA20 | MA30 | DR |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | \$50,000 | \$51,250 | \$52,531 | \$54,000 | \$55,080 | \$56,182 | \$57,305 | \$58,805 |
| 2 | \$50,970 | \$52,220 | \$53,501 | \$54,970 | \$56,050 | \$57,152 | \$58,275 | \$59,775 |
| 3 | \$51,666 | \$52,958 | \$54,275 | \$55,377 | \$56,643 | \$57,758 | \$58,894 | \$60,500 |
| 4 | \$53,085 | \$54,307 | \$55,426 | \$57,088 | \$58,288 | \$60,053 | \$61,674 | \$63,474 |
| 5 | \$53,789 | \$55,137 | \$56,471 | \$58,155 | \$59,603 | \$61,260 | \$62,868 | \$64,760 |
| 6 | \$54,284 | \$55,667 | \$57,089 | \$58,709 | \$60,439 | \$61,997 | \$63,705 | \$65,562 |
| 7 | \$54,998 | \$56,263 | \$57,755 | \$59,342 | \$61,028 | \$62,739 | \$64,394 | \$66,334 |
| 8 | \$55,839 | \$57,168 | \$58,692 | \$60,279 | \$61,720 | \$63,542 | \$65,291 | \$67,226 |
| 9 | \$57,031 | \$58,510 | \$60,207 | \$61,893 | \$63,655 | \$65,500 | \$67,358 | \$69,264 |
| 10 | \$58,016 | \$59,521 | \$61,129 | \$62,808 | \$64,625 | \$66,469 | \$68,208 | \$69,963 |
| 11 | \$59,425 | \$61,200 | \$62,844 | \$64,722 | \$66,653 | \$68,492 | \$69,997 | \$72,080 |
| 12 | \$61,962 | \$63,619 | \$65,390 | \$67,316 | \$69,062 | \$71,105 | \$73,078 | \$74,807 |
| 13 | \$65,649 | \$67,618 | \$69,507 | \$71,545 | \$73,313 | \$75,369 | \$77,351 | \$79,519 |
| 14 | \$70,844 | \$72,933 | \$74,897 | \$76,919 | \$79,090 | \$81,129 | \$83,408 | \$85,727 |
| 15 | \$76,407 | \$78,500 | \$80,618 | \$82,881 | \$85,227 | \$87,748 | \$90,301 | \$92,890 |
| 16 | \$85,187 | \$87,497 | \$89,990 | \$92,538 | \$95,193 | \$97,995 | \$100,910 | \$103,820 |

Appendix A-3

## Secretarial and Buildings \& Grounds Salary Guides

Note: Initial placement on the guide will be at the discretion of the superintendent, but not less than the number of full years in the system in the classification, except that any person employed at the effective date of this guide who has received a negative evaluation for services in the current school year may be held at that salary. Each employee shall be placed on his/her proposed step of the salary as of the beginning of their contractual year.

Each employee will be given full credit for one (1) year of service towards the next increment step for the following year after working one-half or more of the required days in the normal work year.

## B\&G Classifications

A Custodians, Drivers, Stock Clerks
B Asst in Reproduction,
C Asst Groundskeeper,
D Journeyman, Carpenter, Plumber, Electrician, Painter, HVAC, Head Groundskeeper, Reproduction
Head, Locksmith

## Appendix B-1

Grandfathered Secretarial and Custodial Guides

| Grandfathered 12 Month Secretaries |
| ---: | ---: | ---: | ---: |
| Line $2009-10$ $2010-11$ $2011-12$ <br> A 61247 61247 63207 <br> B 57646 57646 59490 <br> C 54180 54180 55913 <br> D 50544 50544 52161 |


| Grandfathered 10 Month Secretaries |  |  |  |
| ---: | ---: | ---: | ---: |
| Line | $2009-10$ | $2010-11$ | $2011-12$ |
| A | 51039 | 51039 | 52673 |
| B | 48038 | 48038 | 49576 |
| C | 45151 | 45151 | 46595 |
| D | 42119 | 42119 | 43467 |


| Grandfathered B\&G Personnel |  |  |  |
| :---: | :---: | :---: | :---: |
| Line | $2009-10$ | $2010-11$ | $2011-12$ |
| A | $\$ 53,017$ | $\$ 53,017$ | $\$ 54,713$ |
| B | $\$ 56,300$ | $\$ 56,300$ | $\$ 58,101$ |
| C | $\$ 60,525$ | $\$ 60,525$ | $\$ 62,462$ |
| D | $\$ 64,779$ | $\$ 64,779$ | $\$ 66,852$ |

Appendix B-2

## Secretary Salary Guides

2009-2010
12 Month

| LINE | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| A | 41000 | 43000 | $\mathbf{4 4 0 0 0}$ | 46000 | 48000 | 50000 | 53000 | 55630 |
| B | 38000 | 39000 | 40000 | 41000 | 42000 | 44000 | 44640 | 50919 |
| C | 34000 | 36000 | 37000 | 38000 | 40000 | 42000 | 44000 | 48008 |
| D | 30000 | 32000 | 33000 | 34000 | 35000 | 36500 | 37938 | 43033 |

10 Month

| LINE | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| A | 32868 | 34472 | 35273 | 36877 | 38480 | 40083 | 42488 | 45520 |
| B | 30463 | 31265 | 32067 | 32868 | 33670 | 35273 | 35754 | 41584 |
| C | 27257 | 28860 | 29662 | 30463 | 32067 | 33670 | 35273 | 39205 |
| D | 24050 | 25653 | 26455 | 27257 | 28058 | 29261 | 32984 | 36665 |

## Appendix B-3

## Secretary Salary Guides

2010-2011
12 Month

| LINE | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| A | 42000 | 45000 | 4700 | 49000 | 51000 | 53000 | 55000 | 55630 |
| B | 39000 | 41000 | 42000 | 43500 | 45000 | 46000 | 48000 | 50919 |
| C | 35000 | 37000 | 39000 | 41000 | 43000 | 44000 | 47000 | 48008 |
| D | 31000 | 32500 | 34000 | 35250 | 36500 | 38000 | 39152 | 43033 |

## 10 Month

| LINE | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| A | $\mathbf{3 3 6 7 0}$ | 36075 | 37678 | 39282 | 40885 | 42488 | 44092 | $\mathbf{4 5 5 2 0}$ |
| B | 31265 | 32868 | 33670 | 34873 | 36075 | 36877 | 38480 | 41584 |
| C | 28058 | 29662 | 31265 | 32868 | 34472 | 35273 | 37678 | 39205 |
| D | 24852 | 26054 | 27257 | 28259 | 29261 | 30463 | 34039 | 36665 |

Appendix B-4

## Secretary Salary Guides

2011-2012
12 Month

| LINE | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3} \mid$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| A | 42500 | 45500 | 48000 | 50000 | 52000 | 54000 | 56000 | 57410 |
| B | 39500 | 41500 | 42500 | 44000 | 45500 | 47000 | 49000 | 52549 |
| C | 36000 | 38000 | 40000 | 42000 | 44000 | 46000 | 48000 | 49544 |
| D | 32000 | 33500 | 35000 | 36500 | 37500 | 39000 | 42000 | 44410 |

10 Month

| LINE | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| A | 35000 | 37500 | 38000 | 40500 | 41500 | 43500 | 45500 | 46977 |
| B | 32000 | 33500 | 34500 | 35000 | 36500 | 38000 | 40500 | 42914 |
| C | 28058 | 30500 | 32500 | 33500 | 35000 | 36500 | 38500 | 40460 |
| D | 26500 | 27500 | 28500 | 30500 | 32000 | 33500 | 36000 | 37838 |

Appendix B-5

Buildings and Grounds Salary Guides
2009-2010

| LINE | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | 6 | 7 | 8 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| A | $\$ 33,500$ | $\$ 34,000$ | $\$ 35,000$ | $\$ 37,200$ | $\$ 39,000$ | $\$ 40,200$ | $\$ 42,400$ | $\$ 47,398$ |
| B | $\$ 34,000$ | $\$ 34,500$ | $\$ 37,000$ | $\$ 38,000$ | $\$ 40,000$ | $\$ 41,500$ | $\$ 43,500$ | $\$ 49,177$ |
| C | $\$ 34,500$ | $\$ 35,500$ | $\$ 37,500$ | $\$ 38,500$ | $\$ 40,500$ | $\$ 43,500$ | $\$ 44,000$ | $\$ 50,287$ |
| D | $\$ 36,000$ | $\$ 37,000$ | $\$ 38,500$ | $\$ 40,000$ | $\$ 42,750$ | $\$ 45,500$ | $\$ 49,000$ | $\$ 56,751$ |

2010-2011

| LINE | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A | \$35,500 | \$36,500 | \$37,500 | \$38,500 | \$39,500 | \$41,000 | \$42,400 | \$47,398 |
| B | \$36,000 | \$37,000 | \$38,000 | \$39,000 | \$40,000 | \$42,000 | \$45,000 | \$49,177 |
| C | \$37,000 | \$38,000 | \$39,000 | \$40,500 | \$42,000 | \$43,500 | \$45,500 | \$50,287 |
| D | \$39,000 | \$42,000 | \$45,000 | \$47,000 | \$49,000 | \$51,000 | \$53,000 | \$56,751 |

2011-2012

| LINE | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A | $\$ 36,500$ | $\$ 37,500$ | $\$ 38,500$ | $\$ 39,500$ | $\$ 41,500$ | $\$ 43,000$ | $\$ 45,400$ | $\$ 48,915$ |
| B | $\$ 37,000$ | $\$ 38,000$ | $\$ 39,500$ | $\$ 40,500$ | $\$ 42,000$ | $\$ 44,000$ | $\$ 46,500$ | $\$ 50,751$ |
| C | $\$ 38,000$ | $\$ 39,500$ | $\$ 40,500$ | $\$ 41,500$ | $\$ 43,500$ | $\$ 45,500$ | $\$ 48,500$ | $\$ 51,896$ |
| D | $\$ 39,000$ | $\$ 42,000$ | $\$ 45,000$ | $\$ 48,000$ | $\$ 50,500$ | $\$ 53,000$ | $\$ 55,000$ | $\$ 58,568$ |

Appendix B-6

| Technical Staff |  | 2009-10 | 2010-11 | 2011-12 |
| :---: | :---: | :---: | :---: | :---: |
| Office of Registration and Testing | Step 1 | \$49,000 | \$50,000 | \$51,000 |
|  | Step 2 | \$54,000 | \$55,000 | \$56,000 |
|  | Step 3 | \$58,000 | \$60,000 | \$60,000 |
|  | Step 4 | \$61,759 | \$61,759 | \$63,736 |
|  |  |  |  |  |
| Co-Business Computer Operations: | Step 1 | \$58,000 | \$60,000 | \$61,000 |
|  | Step 2 | \$62,000 | \$65,000 | \$65,000 |
|  | Step 3 | \$67,000 | \$70,000 | \$70,000 |
|  | Step 4 | \$70,592 | \$70,592 | \$73,204 |
|  |  |  |  |  |
| Computer/Data Analysts - Schedule A: | Step 1 | \$55,500 | \$56,000 | \$57,500 |
|  | Step 2 | \$60,000 | \$61,000 | \$62,000 |
|  | Step 3 | \$63,000 | \$64,000 | \$65,000 |
|  | Step 4 | \$65,665 | \$65,665 | \$68,095 |
|  |  |  |  |  |
| ComputerIData Analysts: - Schedule B | Step 1 | \$46,500 | \$47,000 | \$47,500 |
|  | Step 2 | \$48,000 | \$49,000 | \$50,000 |
|  | Step 3 | \$50,000 | \$51,000 | \$52,000 |
|  | Step 4 | \$52,139 | \$52,139 | \$54,068 |

Appendix D-1

## Aides and/or Teaching Assistants:

| Bonus Rates | Year 1 | Yr. 2. | Yr. 3 |
| :---: | :---: | :---: | :---: |
| County Sub | 2.00\% | 2.00\% | 2.00\% |
| BA | 2.50\% | 2.75\% | 2.75\% |
| Teaching Cert. | \$1,000 | \$1,000 | \$1,000 |
| Job Coach* | 4.0\% | 4.0\% | 4.00\% |
| *Job Coaches must act as a job coach two or more Days per week off campus |  |  |  |


| Aide Salary Table |  |  |  |
| :---: | :---: | :---: | :---: |
| Step | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | 2011 |
| 1 | $\$ 15.50$ | $\$ 15.75$ | $\$ 15.75$ |
| 2 | $\$ 16.75$ | $\$ 16.75$ | $\$ 16.75$ |
| 3 | $\$ 17.25$ | $\$ 18.00$ | $\$ 18.00$ |
| 4 | $\$ 18.00$ | $\$ 20.00$ | $\$ 20.00$ |
| 5 | $\$ 21.58$ | $\$ 21.58$ | $\$ 22.29$ |

Bus Driver -
Paid as per the rate of the aideljob coach, plus $\$ 1.00$ per hour.

## Security Personnel:

| Step | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | 2010 |
| ---: | ---: | ---: | ---: |
| 1 | $\$ 40,000$ | $\$ 40,500$ | $\$ 41,500$ |
| 2 | $\$ 43,000$ | $\$ 43,500$ | $\$ 44,500$ |
| 3 | $\$ 46,500$ | $\$ 47,000$ | $\$ 47,500$ |
| 4 | $\$ 48,868$ | $\$ 48,868$ | $\$ 50,481$ |


| Group 1 |  |  | 1 | $\underline{2}$ | 3 | 4 | 5 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Football | Head | 2009-10 | \$10,965 | \$11,512 | \$12,089 | \$12,772 | \$13,467 |
|  |  | 2010-11 | \$11,239 | \$11,800 | \$12,391 | \$13,091 | \$13,804 |
|  |  | 2011-12 | \$11,239 | \$11,800 | \$12,391 | \$13,091 | \$14,150 |
|  | Asst. | 2009-10 | \$5,440 | \$5,711 | \$5,998 | \$6,336 | \$6,684 |
|  |  | 2010-11 | \$5,576 | \$5,853 | \$6,148 | \$6,494 | \$6,851 |
|  |  | 2011-12 | \$5,576 | \$5,853 | \$6,148 | \$6,494 | \$7,022 |
| Group II |  |  |  |  |  |  |  |
| Basketball, ice Hockey | Head | 2009-10 | \$7,715 | \$8,094 | \$8,501 | \$8,983 | \$9,467 |
|  |  | 2010-11 | \$7,908 | \$8,296 | \$8,714 | \$9,208 | \$9,703 |
|  |  | 2011-12 | \$7,908 | \$8,296 | \$8,714 | \$9,208 | \$9,946 |
|  | Asst. | 2009-10 | \$4,434 | \$4,652 | \$4,889 | \$5,168 | \$5,447 |
|  |  | 2010-11 | \$4,545 | \$4,769 | \$5,011 | \$5,298 | \$5,584 |
|  |  | 2011-12 | \$4,545 | \$4,769 | \$5,011 | \$5,298 | \$5,724 |
| Group III |  |  |  |  |  |  |  |
| Baseball, Field Hockey | Head | 2009-10 | \$6,370 | \$6,497 | \$6,817 | \$7,209 | \$7,597 |
| Soccer, Gymnastics, LaCross |  | 2010-11 | \$6,529 | \$6,659 | \$6,987 | \$7,389 | \$7,787 |
| Softball, Outdoor Track |  | 2011-12 | \$6,529 | \$6,659 | \$6,987 | \$7,389 | \$7,982 |
| Volley ball, Wresting, Swimming | Asst. | 2009-10 | \$3,831 | \$4,028 | \$4,222 | \$4,459 | \$4,702 |
|  |  | 2010-11 | \$3,927 | \$4,129 | \$4,327 | \$4,570 | \$4,820 |
|  |  | 2011-12 | \$3,927 | \$4,129 | \$4,327 | \$4,570 | \$4,941 |

Group IV

| Cross Country, Indoor Track, | Head | $2009-10$ | $\$ 4,730$ | $\$ 4,966$ | $\$ 5,210$ | $\$ 5,507$ | $\$ 5,803$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Bowing, Fencing, Crew, |  | $2010-11$ | $\$ 4,848$ | $\$ 5,090$ | $\$ 5,341$ | $\$ 5,644$ | $\$ 5,948$ |
|  |  | $2011-12$ | $\$ 4,848$ | $\$ 5,090$ | $\$ 5,341$ | $\$ 5,644$ | $\$ 6,097$ |
|  | Asst. | $2009-10$ | $\$ 3,732$ | $\$ 3,789$ | $\$ 4,111$ | $\$ 4,346$ | $\$ 4,576$ |
|  |  | $2010-11$ | $\$ 3,825$ | $\$ 3,884$ | $\$ 4,214$ | $\$ 4,454$ | $\$ 4,690$ |
| Group V |  | $2011-12$ | $\$ 3,825$ | $\$ 3,884$ | $\$ 4,214$ | $\$ 4,454$ | $\$ 4,807$ |
| Golf, Tennis, Middle School Athletics |  |  |  |  |  |  |  |
|  | Head | $2009-10$ | $\$ 3,765$ | $\$ 3,951$ | $\$ 4,155$ | $\$ 4,390$ | $\$ 4,627$ |
|  |  | $2010-11$ | $\$ 3,859$ | $\$ 4,049$ | $\$ 4,259$ | $\$ 4,500$ | $\$ 4,743$ |
|  |  | $2011-12$ | $\$ 3,859$ | $\$ 4,049$ | $\$ 4,259$ | $\$ 4,500$ | $\$ 4,862$ |

Middle School Athletics
Same as Group V Sports
Sports Tickets: Years I, II and III: Fall: $\$ 114, \$ 117, \$ 120$; Winter Group III club stipend; Spring; $\$ 72.83 ; \$ 74.28, \$ 76.15$ per game.

Appendix F - Schools Sponsored Clubs And Activity Stipends

| Activity | Group | Activity | Group | Activity | Group |
| :---: | :---: | :---: | :---: | :---: | :---: |
| American Field Service | IV | Junior Class | 111 | National Honor Society 2 | III |
| Amphitheatre Business | II | Key Club | 18 | NOW | 1 l |
| Amphitheatre Editorial | I | Lighting | 1** | Oceanography Club | 18 |
| Amphitheatre Proofing | 111 | Literary Magazine | 111 | Peer Counseling | n |
| Art Council | R | Marching Band | 1* | Play Director Level 1 | I |
| Asst Marching Band | 11* | Math League | 1 | Play Director Level II | II |
| Audio Squad Director | 11 | Mini-medical Club | 1 L | Prime Time MS | II |
| Cheerleader Asst (2) | III | Mock Trial | 1 | Robotic 1 | (8* |
| Cheerleaders | 1 | Model Congress | R | Robotic II | ( ${ }^{*}$ |
| Chemistry Olympics | R | Model UN | 1 | ROTC Drill Team | R |
| Chess Club-Team | 1 | Mountaineer | 1 | Senior Class | II |
| DECA | I | Mountaineer Business | II | Sophomore Class | IV |
| Director Level I Production | 111 | MS AV / Lighting (2) | 11 | Sports Ticket Fall | See App E |
| Director Level II | IV | MS Drama | 11 | Sports Ticket Spring | Nee App E |
| Diversity Club | R | MS Model Congress | 1 R | Sports Ticket Winter | III |
| Drama | 11 | MS Model UN | 1 R | Student Coalition (2) | 1 |
| Fed Challenge (3) | 1 L | MS Nat Honor Soc. | 1 R | Student Exchange Program | IV |
| Freshman Class | IV | MS Newspaper | 111 | VICA | IV |
| Future Teachers of America | 18 | MS Rogate (2) | R | Winter Guard | IV |
| Hillside AV | 111 | MS Yearbook | III |  |  |
| Hospitality Club | IV | MS/HS Science Olympiad | 18 |  |  |
| Inter. Exch. \& NJ Student Exch. (2) | IV | MS Student Council | I | $R=$ Clubs using Ratio |  |

Stipend Amounts

| Year Groupl |  | 11 | III | IV |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2009-10 | \$3,168 | \$2,321 | \$1,688 | \$1,042 |  |
| 2010-11 | \$3,295 | \$2,414 | \$1,755 | \$1,084 |  |
| 2011-12 | \$3,377 | \$2,475 | \$1,799 | \$1,111 |  |
| * 09-10=+1981, 10 | 2030, 11-12 | +2081 | ** 09-10 $=+8433,10-11=+8644,11-12=+8860$ |  |  |
| +09-10 = +1799, | 1844, 11-12 | +1890 | $++09-10=+1201, \quad 10-11=+1231,11-12=+1262$ |  |  |

Ratioed amounts are calculated by adding all the points earned in the following categories and multiplying the total points time the Base amount. (i.e., $3+2+3+.5+1=14$ points, times the base in $2009-10$ of $\$ 240$ will equal $\$ 3,360$ for the activity.

| Ratio Formula |  | \# Student |  |  |  |  | Time: |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Base: |  | 2-10: 0; |  | 11-20: | 0.75 |  | During School: | 0 |
| 2009-10 | \$245 | 21-35: |  | 35-50: | 1.5 |  | After School: | 0.5 |
| 2010-11 | \$251 | 50+: 2; |  |  |  |  | After School/Evening |  |
| 2011-12 | \$257 | Note: Stud |  | vided by |  |  | After Sch/Evenings/Weekends |  |
| Category: |  | $\frac{\text { \# Hours: }}{\text { less } 30:}$ | $0$ | less 60: |  |  | occurs: |  |
| Academic | 3 | less 100: | $2$ | less 150: | $3$ |  | xternal Particination: |  |
| Extra-Curr/Sch. Activity | 2 | less 200: | $4$ |  | 5 |  | Regional or State Competitions: |  |
| Sports/Recreation | 1 |  |  |  | 5 |  | Regional or State Competitions. |  |

Only clubs specifically recommended by the administration and individually pre-approved by the board receive payment. All ratioed clubs must submit an end of year assessment of their yearly activities prior to being approved for the following year.

## EDUCATIONAL ACRONYMS

| AHERA | Asbestos Hazard Emergency Response Act |
| :---: | :---: |
| BSIP | Basic Skills Improvement Program |
| CAFR | Comprehensive Annual Financial Report |
| DFSCA | Drug Free Schools and Communities Act |
| ERIP | Early Retirement Incentive Program |
| GAAP | Generally Accepted Accounting Principles |
| IDEA | Individuals With Disabilities Education Act |
| LDTC | Learning Disabilities Teacher Consultant |
| PEOSHA | Public Employees Occupational Safety and Health Act |
| PERS | Public Employees Retirement System |
| SAIL | Students Accelerated in Learning |
| STARS | Services to Academically at Risk Students |
| TPAF | Teachers Pension and Annuity Fund |
| YES | Youth Employment Services |
| DLC | Developmental Learning Center |
| ESY | Extended School Year |
| GEPA | Grade Eight Proficiency Assessment |
| HSPA | High School Proficiency Assessment |
| IMANI | Improving Montclair Achievement Network Initiative |
| NJASK | New Jersey Assessment of Skills and Knowledge |

Montclair Board of Education
Budget Planning - 5 Year Analysis
Scenario 1 - Assuming $0 \%$ Increase
Scenario 1 - Assuming $0 \%$ Increase for Staff









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(OddS) pig Aueuphoenxa
General Fund Balance Appropriated
Misc.
Other State \& Fed Aids
SEMI - Medicaid Reimbursement Special Revenue

Total Revenue

## General Fund <br> USES

 Levy AdjustmentsSeparate Proposal
(punflesaəas) Maj xe l pasnipy
State Aid
General Fund Balance Appropriated
Misc.
Other State \& Fed Aids - Total Revenue
路

Teachers salaries - regular ed
Other instruction STARS aries ESL

Vocational programs Cocurricular activities Athletics

Other instructional programs After school programs Summer programs At Risk program Community programs Charter school

Out of district tuition
Attendance \& COPS in schools Health services
other support and related serve Extraordinary services

Other support - regular ed Other support ". special ed

 Staff training
Montelair Board of Education
Scenario 1 - Assuming 0\% Increase for Staff

[^4]| $\begin{gathered} \text { Actual } \\ 2009-10 \end{gathered}$ | $\begin{gathered} \text { Actual } \\ 2010-11 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Budget } \\ \text { 2011-12 } \end{gathered}$ | $\begin{aligned} & \text { Projected } \\ & 2012-13 \end{aligned}$ | $\begin{gathered} \text { Projected } \\ 2013-14 \end{gathered}$ | Projected <br> 2014-15 | $\begin{aligned} & \text { Projected } \\ & 2015-16 \end{aligned}$ | Projected <br> 2016-17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$1,493,039 | \$1,319,028 | \$1,405,912 | \$1,384,741 | \$1,384,741 | \$1,384,741 | \$1,384,741 | \$1,384,741 |
| \$4,832,265 | \$4,329,703 | \$4,377,623 | \$4,354,248 | \$4,354,248 | \$4,354,248 | \$4,354,248 | \$4,354,248 |
| \$1,217,655 | \$1,247,335 | \$1,257,138 | \$1,270,168 | \$1,270,168 | \$1,270,168 | \$1,270,168 | \$1,270,168 |
| \$242,141 | \$240,372 | \$241,616 | \$241,510 | \$241,510 | \$241,510 | \$241,510 | \$241,510 |
| \$8,265,275 | \$8,054,914 | \$8,457,864 | \$8,662,682 | \$8,562,682 | \$8,562,682 | \$8,562,682 | \$8,562,682 |
| \$4,355,617 | \$4,121,370 | \$4,730,295 | \$4,608,061 | \$4,700,222 | \$4,794,227 | \$4,890,111 | \$4,987,913 |
| \$16,111,908 | \$18,237,985 | \$18,002,507 | \$18,665,502 | \$19,972,087 | \$20,970,691 | \$21,809,519 | \$22,681,900 |
| \$100,000 | \$50,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 |
| \$105,919,005 | \$102,394,912 | \$106,525,473 | \$109,492,656 | \$109,902,402 | \$110,995,011 | \$111,929,723 | \$112,899,906 |
| \$7,580 | \$63,146 | \$95,152 | \$1,265,938 | \$85,938 | \$85,938 | \$85,938 | \$85,938 |
| \$485,904 | \$462,743 | \$499,520 | \$557,554 | \$557,554 | \$557,554 | \$557,554 | \$557,554 |
| \$106,412,489 | \$102,920,801 | \$107,120,145 | \$111,316,148 | \$110,545,894 | \$111,638,503 | \$112,573,215 | \$113,543,398 |
| \$4,331,449 | \$4,487,259 | \$4,379,511 | \$2,913,122 | \$2,913,122 | \$2,913,122 | \$2,913,122 | \$2,913,122 |
| \$110,743,938 | \$107,408,060 | \$111,499,656 | \$114,229,270 | \$113,459,016 | \$114,551,625 | \$115,486,337 | \$116,456,520 |

## Special Revenue Fund

Total Expenditures

> General Admin

School Admin
Business and other support
Data processing
Business and other support
Data processing
Operation and maintenance of Transportation Employee benefits Total Current Expense jooups unpy Total General Fund
Montclair Board of Education
Budget Planning - 5 Year Analysis

| Actual <br> $2009-10$ | Actual <br> $2010-11$ | Budget <br> $2011-12$ | Projected <br> $2012-13$ | Projected <br> $2013-14$ | Projected <br> $2014-15$ | Projected <br> $2015-16$ | Projected <br> $2016-17$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\$ 96,869,014$ | $\$ 101,103,844$ | $\$ 97,509,698$ | $\$ 97,509,698$ | $\$ 99,459,892$ | $\$ 101,449,090$ | $\$ 103,478,072$ | $\$ 105,547,633$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 96,869,014$ | $\$ 101,103,844$ | $\$ 97,509,698$ | $\$ 97,509,698$ | $\$ 99,459,892$ | $\$ 101,449,090$ | $\$ 103,478,072$ | $\$ 105,547,633$ |
|  |  |  |  |  |  |  |  |
| $\$ 6,914,033$ | $\$ 3,631,541$ | $\$ 4,648,780$ | $\$ 6,586,651$ | $\$ 6,586,651$ | $\$ 6,586,651$ | $\$ 6,586,651$ | $\$ 6,586,651$ |
| $\$ 2,458,000$ | $\$ 1,647,861$ | $\$ 3,280,919$ | $\$ 5,646,392$ | $\$ 4,200,000$ | $\$ 3,500,000$ | $\$ 2,500,000$ | $\$ 2,000,000$ |
| $\$ 990,241$ | $\$ 1,013,724$ | $\$ 876,753$ | $\$ 892,554$ | $\$ 892,554$ | $\$ 892,554$ | $\$ 892,554$ | $\$ 892,554$ |
|  |  |  |  |  |  | $\$ 00$ | $\$ 0$ |
| $\$ 1,284,143$ | $\$ 1,230,372$ | $\$ 425,000$ | $\$ 600,000$ | $\$ 600,000$ | $\$ 600,000$ | $\$ 600,000$ | $\$ 600,000$ |
| $\$ 0$ | $\$ 0$ | $\$ 299,536$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 114,281$ | $\$ 91,941$ | $\$ 79,459$ | $\$ 80,853$ | $\$ 80,853$ | $\$ 80,853$ | $\$ 80,853$ | $\$ 80,853$ |
| $\$ 4,331,449$ | $\$ 4,487,259$ | $\$ 4,379,511$ | $\$ 2,913,122$ | $\$ 2,913,122$ | $\$ 2,913,122$ | $\$ 2,913,122$ | $\$ 2,913,122$ |
| $\$ 112,961,161$ | $\$ 113,206,542$ | $\$ 111,499,656$ | $\$ 114,229,270$ | $\$ 114,733,072$ | $\$ 116,022,270$ | $\$ 117,051,252$ | $\$ 118,620,813$ |


| $\$ 34,740,797$ | $\$ 35,435,613$ |
| ---: | ---: |
| $\$ 3,182,117$ | $\$ 3,182,117$ |
| $\$ 9,548,457$ | $\$ 9,739,426$ |
| $\$ 730,042$ | $\$ 744,643$ |
| $\$ 193,327$ | $\$ 197,193$ |
| $\$ 247,284$ | $\$ 247,284$ |
| $\$ 278,500$ | $\$ 278,500$ |
| $\$ 1,178,694$ | $\$ 1,178,694$ |
| $\$ 183,448$ | $\$ 183,448$ |
| $\$ 12,300$ | $\$ 12,300$ |
| $\$ 49,515$ | $\$ 49,515$ |
| $\$ 186,574$ | $\$ 186,574$ |
| $\$ 110,211$ | $\$ 110,211$ |
| $\$ 21,153$ | $\$ 21,153$ |
| $\$ 6,248,427$ | $\$ 6,560,848$ |
| $\$ 148,777$ | $\$ 148,777$ |
| $\$ 1,309,993$ | $\$ 1,335,989$ |
| $\$ 2,168,541$ | $\$ 2,211,912$ |
| $\$ 4,702,968$ | $\$ 4,797,028$ |
| $\$ 2,618,392$ | $\$ 2,670,760$ |
| $\$ 4,077,944$ | $\$ 4,159,503$ |
| $\$ 1,428,841$ | $\$ 1,457,418$ |
| $\$ 329,749$ | $\$ 336,344$ |
| $\$ 78,056$ | $\$ 78,056$ |


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Teachers salaries - regular ed
Other instruction
Teachers salaries - SPED
STARS salaries
ESL
Vocational programs
Cocurricular activities
Athetics
Other instructional programs
After school programs
Summer programs
At Risk program
Community programs
Charter school tuition
Out of district tuition
Attendance \& COPS in schools
Health services
other support and related service:
Extraordinary services
Other support - regular ed
Other support - special ed
Improvement of instruction
Educational media services
Staff training
Montclair Board of Education
Budget Planning - 5 Year Analysis
Scenario 2 - Assume $2 \%$ increase for Staff

| $\begin{gathered} \text { Actual } \\ \text { 2009-10 } \end{gathered}$ | $\begin{aligned} & \text { Actual } \\ & \text { 2010-11 } \end{aligned}$ | $\begin{gathered} \text { Budget } \\ 2011-12 \end{gathered}$ | $\begin{aligned} & \text { Projected } \\ & \text { 2012-13 } \end{aligned}$ | $\begin{aligned} & \text { Projected } \\ & 2013-14 \end{aligned}$ | $\begin{aligned} & \text { Projected } \\ & 2014-15 \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Projected } \\ \text { 2015-16 } \end{gathered}$ | Projected 2016-17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$1,493,039 | \$1,319,028 | \$1,405,912 | \$1,384,741 | \$1,412,436 | \$1,440,685 | \$1,469,498 | 1,498,881 |
| \$4,832,265 | \$4,329,703 | \$4,377,623 | 248 | 4,441,333 | 4,530,160 | 4,620,763 | 4,713,178 |
| \$1,217,655 | \$1,247,335 | \$1,257,138 | \$1,270,168 | \$1,295,571 | \$1,321,483 | \$1,347,912 | \$1,374,8 |
| \$242,141 | \$240 | \$241,616 | \$241,510 | \$246,340 | 267 | 292 | 261, |
| ,25,275 | \$8,054,914 | \$8,457,864 | 8,662,682 | \$8,562,682 | \$8,562,682 | \$8,562,682 | 5,562, |
| 35,6 | \$4,121,370 | \$4,730,295 | \$4,608,061 | 4,700 | \$4,794,227 | \$4,890,111 | 987 |
| \$16,111,903 | 237,9 | 8,022 | \$18,665,502 | \$19,972 | \$20,970, | 1,809 | 22,681, |
| \$100,000 | \$50,0 | \$25,0 | \$25,0 | \$25,000 | \$25,000 | \$25,000 | \$25 |
| \$105,919,005 | \$102,394,9 | 6,525, | ,492,6 | 11,446, | 14,1 | 16,75 | 19,42 |
| \$7,58 | 63,1 | \$95,152 | 265,9 | 85, | 55,9 | 85, | \$85,938 |
| \$485,904 | \$462,743 | \$499,5 | \$557,554 | \$557,554 | \$557,554 | \$557,554 | \$557,554 |
| \$106,412,489 | \$102,920,801 | 7,120,145 | 1,316,148 | 2,090,485 | , 803,32 | 7,399,1 | 0,072,6 |
| \$4,331,449 | \$4,487,259 | \$4,379,511 | \$2,913,122 | \$2,913,122 | \$2,913,122 | \$2,913,122 | \$2,913,122 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$110,743,938 | \$107,408,060 | \$111,499,656 | \$114,229,270 | \$115,003,607 | \$117,716,449 | \$120,312,299 | \$122,985 |


Note: The 2012 -13 is $\$ 2.9$ million under CAP. The undercap amount does not show in the budget and is therefore, not reflected in this column.

All current board policies remain the same as policies in effect in 11-12 No significant changes to state mandated programs Revenue:
$2 \%$ CAP on tax levy increase
No separate proposals requested
No adjustments to the CAP requested
Ed jobs funding only available in 11-12
Expenditures:
MEA Contract not settled for 2012 and beyond - Assume teachers salaries increase $2 \%$ annually
MEA Contract not settled for 2012 and beyond - Assume all other salaries increase $2 \%$ anually
Technology, textbook, capital reserve deposit and other one time exenses in 12-13 budget are reduced in 13-14 and beyond
Out of distriction tuition costs increase $5 \%$ annually
Non salary accounts stay at same level as 2011-12
Health benefits increase $7 \%$ in 2013-14, 5\% in 2014-15 and then $4 \%$ as employees contribute a greater amount toward medical insurance
$2 \%$ increase in Transportation costs
Special Revenue stays at same level as 2011-12
Adult school stays at same level as 2011-12

## 2012-2013 PROPOSED <br> BUDGET DETAIL

## SCHOOL BUDGET TAX LEVY

Total Proposed Budget less all other Revenues

## TUITION

| ITEM |  | $\underline{2011-12}$ | $\underline{2012-13}$ |  | $\underline{C}$ Change |  |  |
| :--- | ---: | :--- | :--- | :--- | :--- | :--- | :--- |
| Non-Residents | $\$$ | $\underline{50,000}$ | $\$$ | $\underline{50,000}$ | $\$$ |  | 0 |
| TOTALS | $\$$ | 50,000 | $\$$ | 50,000 | $\$$ | 0 |  |

Amount transferred from surplus to operating budget.

## MISCELLANEOUS REVENUE

|  | 2011-12 |  |  | 2012-13 | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Adult School | \$ | 499,520 | \$ | 557,554 | \$ | 58,034 |
| Miscellaneous Revenue |  | 90,000 |  | 90,000 |  | 0 |
| Rentals |  | 85,000 |  | 85,000 |  | 0 |
| Alternate Route Fees |  | 10,000 |  | 10,000 |  | 0 |
| Interest |  | 100,000 |  | 100,000 |  | $\underline{0}$ |
| TOTALS | \$ | 784,520 | \$ | 842,554 | \$ | 58,034 |

## STATE AID

Certified by New Jersey State Department of Education
FEDERAL AID

Estimated based upon current appropriations.

## SOURCES OF REVENUE



STATE REVENUE: (Continued)

| Actual | Budget | Proposed |
| :---: | :---: | :---: |
| $\underline{2010-11}$ | $\underline{2011-12}$ | $\underline{2012-13}$ |

RESTRICTED AID:

3236 Non-Public Handicapped Services - Ch. 193
3239 Non-Public Nursing Services
3290
3290
Safe Routes to Schools
Healthy Community Development SUB-TOTAL RESTRICTED STATE REV.
sub-total state revenue
FEDERAL REVENUE:
4411 Title I
Title I Carry-Over/Summer
Title I SIA Carry-Over/Summer
Title I - ARRA
Title I - ARRA - SIA
4421 I.D.E.A. Part B, Educ. Of Hand. Act
I.D.E.A. Part B, Carry Over/Summer
I.D.E.A. - Basic - ARRA
I.D.E.A. Part B, Pre-School Hand.
I.D.E.A. Part B, Pre-Sch. Carry Over/Sum
I.D.E.A. - Preschool - ARRA

4430 Vocational Education Act. P.L. 101-3920
4451 Title II-A
Title II - A Carry-Over/Summer
4452
Title II-D
Title II-D Carry Over/Summer
\$
\$
\$
\$


| $67,221 \$$ | 80,409 | 80,409 |
| ---: | ---: | ---: |
| 112,713 | 147,596 | 146,474 |
| 128,024 | 144,803 | 144,803 |
| 111,868 | 114,853 | 114,853 |
| 25,929 | 0 | 0 |
| $\underline{6,240}$ | $\underline{0}$ | $\underline{0}$ |
| $\underline{451,995} \$$ | $\underline{487,661} \$$ | $\underline{486,539}$ |
| $5,405,849 \$$ | $5,940,436$ | $\$$ |
| $7,754,043$ |  |  |


| 527,697 | 537,774 | 537,774 |
| ---: | ---: | ---: |
| 138,852 | 28,463 | 0 |
| 16,419 | 0 | 0 |
| 53,933 | 0 | 0 |
| 4,740 | 0 | 0 |


| $1,240,700$ | $1,624,392$ | $1,624,392$ |
| ---: | ---: | ---: |
| 168,643 | 733,007 | 0 |
| 975,448 | 0 | 0 |

57,803
61,801
137
36,147
160,367
52,622
36,585
32,378
175,134
5,607
1,201
1,061

21,304

0

0

57,803
80,409
146,474
144,803
114,853

0

0
486,539
7,754,043

537,774
0
0
0

0

Proposed 2012-13

| FEDERAL REVENUE: (Continued) |  |  | $\begin{gathered} \text { Actual } \\ \underline{2010-11} \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Budget } \\ & \text { 2011-12 } \end{aligned}$ |  | Proposed 2012-13 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 4491 | Title III-ESL |  | 5,963 | 10,100 |  | 10,100 |
|  | Title III - ESL Carry-Over/Summer |  | 0 | 6,425 |  | 0 |
| 4495 | Title V Carry-Over/Summer |  | 0 | 0 |  | 0 |
| 4300 | FLAP Grant - Chinese |  | 242,626 | 300,373 |  | 0 |
| 4700 | Job Training Partnership Act |  | $\underline{5,797}$ | 11,000 |  | $\underline{0}$ |
|  | SUB-TOTAL FEDERAL REVENUE | \$ | 3,685,406 \$ | 3,589,093 | \$ | 2,426,583 |
| OTHER LOCAL REVENUE: |  |  |  |  |  |  |
| 1920 | NJSBAIG |  | 2,500 | 9,721 |  | 0 |
| 1920 | MCIA - MHS Conflict Resolution |  | 288 | 1,460 |  | 0 |
| 1920 | MFEE - Mt. Hebron |  | 10,405 | 27 |  | 0 |
| 1920 | MFEE - District Wide |  | 8,400 | 0 |  | 0 |
| 1920 | Nishuane - Various Grants |  | 0 | 8,500 |  |  |
| 1920 | MCIA - Peer Leadership |  | 0 | 1,318 |  | 0 |
| 1920 | MFEE - MHS - CST |  | 284 | 0 |  | 0 |
| 1920 | Mt. Hebron - Various Grants |  | 0 | 6,000 |  | 0 |
| 1920 | MFEE-Bradford |  | 8,543 | 10,759 |  | 0 |
| 1920 | MFEE - Hillside |  | 8,083 | 5,119 |  | 0 |
| 1920 | MFEE - DOI |  | 4,530 | 0 |  | 0 |
| 1920 | Bullock - Various Grants |  | 0 | 4,031 |  | 0 |
| 1920 | MHS Guidance Grant |  | 60 | 22 |  | 0 |
| 1920 | MFEE - Mt. Hebron |  | 29,930 | 9,416 |  | 0 |
| 1920 | MFEE - Nishuane |  | 4,620 | 7,827 |  | 0 |
| 1920 | MFEE - Northeast |  | 4,885 | 11,367 |  | 0 |
| 1920 | DLC - PTA Grant |  | 234 | 1,974 |  | 0 |
| 1920 | PSE\&G Grant - Rand |  | 2,698 | 33 |  | 0 |
| 1920 | Glenfield - Various Grants |  | 0 | 5,000 |  | 0 |
| 1920 | Mountainside Grant - Health \& Wellness |  | 0 | 1,020 |  | 0 |
| 1920 | MFEE - Rand |  | 4,104 | 10,321 |  | 0 |

LOCAL REVENUE: (Continued)
$\left.\begin{array}{llrl} & \begin{array}{c}\text { Actual } \\ \underline{2010-11}\end{array} & \begin{array}{c}\text { Budget } \\ \underline{2011-12}\end{array} & \begin{array}{c}\text { Proposed } \\ 2012-13\end{array} \\ 1920 & \text { Watchung - Various Grants } & 25,863\end{array}\right)$

| LOCAL REVENUE: (Continued) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Actual 2010-11 |  | Budget 2011-12 |  | Proposed |
| 1920 | PTA Grant - Renaissance |  | 10,000 |  | 0 |  | 0 |
| 1920 | MFEE - Northeast |  | 179 |  | 0 |  | 0 |
| 1920 | MFEE - Glenfield |  | 26,203 |  | 14,642 |  | 0 |
| 1920 | MFEE - MHS |  | 105,042 |  | 72,936 |  | 0 |
| 1920 | MHS - Various Grants |  | 990 |  | 4,285 |  | 0 |
| 1920 | Edgemont - Various Grants |  | 11,021 |  | 7,325 |  | 0 |
| 1920 | MFEE - Pupil Services |  | 1,599 |  | 1 |  | 0 |
| 1920 | WA - Lowes Toolbox for Education |  | 0 |  | 265 |  | 0 |
| 1920 | Northeast - Various Grants |  | 4.998 |  | 3,617 |  |  |
|  | SUB-TOTAL OTHER LOCAL REVENUE | \$ | 349,858 | \$ | 302,757 | \$ | $\underline{0}$ |
| TOTAL SPECIAL REVENUE FUND |  | \$ | 4,487,259 | \$ | 4,379,511 | \$ | $\underline{2,913,122}$ |
| GRAND TOTAL REVENUE |  | \$ | 113,206,542 | \$ | 111,499,656 | \$ | 114,229,270 |

## EXPLANATION OF ACCOUNTS

## (110-140) REGULAR PROGRAMS - ELEMENTARYISECONDARY

## Teacher Salaries

The number of teaching positions estimated for each grade level is based upon anticipated enrollment increases, reallocation of staff, class size reductions and adjustments to teacher load.

|  | 2010-11 | 2011-12 | 2012-13 |
| :---: | :---: | :---: | :---: |
| K Teachers | 21.0 | 20.0 | 21.0 |
| Grades 1-5 Teachers | 164.7 | 159.6 | 160.0 |
| Grades 6-8 Teachers | 119.5 | 118.7 | 123.6 |
| Grades 9-12 Teachers | 121.3 | 119.8 | 122.8 |
| Total Teaching Positions, K-12 | 426.5 | 418.1 | $\overline{427.4}$ |

## (150) HOME INSTRUCTION

Salaries - Instruction: Funds are provided here for part-time salaries for instruction for students assigned to home instruction by Pupil Services due to accident, illness or suspension.

Purchased Professional Educational Services: Funds are provided here for payments to the Essex Regional Educational Services Commission for home instruction.

## (190) REGULAR PROGRAMS

Teaching Assistants- Kind/Elementary: These accounts reflect the salaries of Teaching Assistants for kindergarten and elementary classes.

Performing Arts/Adjunct Staff: Under this account are recorded expenditures for stipends for adjunct staff for the School of Performing Arts along with other adjunct staff.

Technology Staff: This account reflects the salaries of the individuals who oversee the computer rooms at Montclair High School (2.0), (1.0) network administrator, (1.0) instructional technology coordinator, (1.0) program specialist, (1.0) data analyst and (0.7) computer center technician.

Other Purchased Services - Leases: The lease/purchase cost of copy machines for various schools is recorded here.

General Supplies: Under this account are recorded appropriations for all supplies used in the regular instructional program. An increase is provided for computers \& technology supplies at all schools.

Textbooks: Funds are provided to purchase replacement textbooks and consumable textbooks for the elementary schools. An increase is provided to purchase new textbooks at various grade levels.

## DETAILED APPROPRIATIONS

(110-140) REGULAR PROGRAMS - ELEMENTARYISECONDARY

| Function \& Object |  |  | $\begin{aligned} & \text { Actual } \\ & 2010-11 \end{aligned}$ |  | $\begin{array}{r} \text { Budget } \\ 2011-12 \\ \hline \end{array}$ |  | Proposed 2012-13 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 100 | INSTRUCTION |  |  |  |  |  |  |
| 100-101 | Kindergarten - Sal. of Teachers (20.0 to 21.0) | \$ | 1,459,923 |  | 1,469,358 |  | 1,544,815 |
| 100-101 | Gr. 1-5-Salaries of Teachers (159.6 to 160.0) |  | 12,210,720 |  | 12,016,243 |  | 12,134,207 |
| 100-101 | Gr. 6-8-Salaries of Teachers (118.7 to 123.6) |  | 8,862,465 |  | 9,014,998 |  | 9,242,755 |
| 100-101 | Gr. 9-12 - Sal. of Teachers (119.8 to 122.8) |  | 9,558,772 |  | 9,602,805 |  | 9,815,252 |
|  | Total Teacher Salaries | \$ | 32,091,880 | \$ | 32,103,404 | \$ | 32,737,029 |
|  | (150) HOME INSTRUCTION - UNDISTRIBUTED |  |  |  |  |  |  |
| 100-101 | Salaries - Teachers | \$ | 346,183 |  | 199,013 |  | 199,013 |
| 100-320 | Purchased Prof. Educ. Services |  | 69,786 |  | 99.662 |  | 99,662 |
|  | Total Home Instruction | \$ | 415,969 | \$ | 298,675 | \$ | 298,675 |
|  | (190) REGULAR PROGRAMS - UNDISTRIBUTED |  |  |  |  |  |  |
| 100 | INSTRUCTION |  |  |  |  |  |  |
| 100-106 | Teaching Assistants - Salaries | \$ | 1,189,954 | \$ | 1,078,767 | \$ | 1,077,502 |
| 100-106 | Performing Arts/Adjunct - Salaries |  | 11,300 |  | 16,000 |  | 16,000 |
| 100-106 | Technology Staff (6.7) |  | 535,453 |  | 552,226 |  | 543,297 |
| 100-440 | Other Purchased Services - Leases |  | 278,719 |  | 290,249 |  | 290,344 |
| 100-610 | General Supplies |  | 583,234 |  | 587,679 |  | 1,158,500 |
| 100-640 | Textbooks |  | 209.056 |  | 290,927 |  | 686,799 |
|  | Total Undistributed - Instruction | \$ | 2,807,716 | \$ | 2,815,848 | \$ | 3,772,442 |
| TOTAL RE | GULAR PROGRAMS - ELEMISECONDARY | \$ | 35,315,565 | \$ | 35.217 .927 | \$ | 36.808,146 |

## EXPLANATION OF ACCOUNTS

## (201-220) SPECIAL EDUCATION - INSTRUCTION

## Salaries of Teachers

Salaries for in-district special education teachers are included in these accounts as follows:

Communication Impaired

| $\frac{2011-12}{3.0}$ | $\frac{2012-13}{3.0}$ |
| ---: | ---: |
| 11.0 | 11.0 |
| 4.0 | 4.0 |
| 3.0 | 3.0 |
| 81.1 | 81.1 |
| 6.6 | 6.6 |
| $11 \frac{3.0}{11.7}$ | 111.7 |

Other Salaries - Instruction: Salaries for special education teacher assistants are recorded in these accounts.

Other Salaries - Instruction ESY: Salaries for special education staff are recorded in this account for extended school year (ESY) programs held in the summer.

General Supplies: General supplies for the Resource Centers, and other special education classes are reflected in accounts with this classification.

## DETAILED APPROPRIATIONS

| Function \& Object |  |  | Actual | Budget | Proposed |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2010-11 | 2011-12 | 2012-13 |
| 100-101 | Cognitive Mild - Sal. of Teachers (3.0) | \$ | 176,434 | 177,044 | 177,044 |
| 100-106 | Cognitive Mild - Other Sal, Instruct. |  | 24,301 | 113,470 | 113,470 |
| 100-101 | Learn/Lang. Disabil - Sal of Tchrs (11.0) |  | 788,726 | 844,918 | 844,918 |
| 100-106 | Learn/Lang. Disabil - Other Sal. Instruct. |  | 59,143 | 111,558 | 106,639 |
| 100-101 | Behavior Disabilities-Sal. of Teachers (4.0) |  | 157,998 | 275,670 | 275,670 |
| 100-106 | Behavior Disabilities - Other Salaries Instruct. |  | 38,511 | 90,018 | 90,018 |
| 100-610 | Behavior Disabilities - General Supplies |  | 2,156 | 10,000 | 20,000 |
| 100-101 | Multiple Disabilities-Sal. of Teachers (3.0) |  | 166,709 | 167,633 | 167,633 |
| 100-106 | Multiple Disabilities - Other Salaries Instruct. |  | 72,234 | 30,536 | 27,600 |
| 100-610 | Multiple Disabilities - General Supplies |  | 10,092 | 1,830 | 1,830 |
| 100-101 | Resource Room - Sal. of Teachers (81.1) |  | 5,995,768 | 6,129,585 | 6,129,585 |
| 100-106 | Resource Room - Other Salaries - Instruct. |  | 333,060 | 205,949 | 177,797 |
| 100-610 | Resource Room - General Supplies |  | 35,845 | 51,558 | 51,558 |
| 100-101 | Autistic/Autism - Salaries of Teachers (6.6) |  | 352,323 | 458,766 | 458,766 |
| 100-610 | Autistic/Autism - General Supplies |  | 8,653 | 14,000 | 14,000 |
| 100-101 | PreSch Hand/PreSch. Disabil - Sal of Tchrs(3.0) |  | 230,810 | 221,910 | 221,910 |
| 100-106 | PreSch Hand/PreSch. Disabil-Other Sal. Instruct. |  | 69.917 | 108,248 | 119.286 |
| TOTAL SP | ECIAL EDUCATION - INSTRUCTION | \$ | 8,522,680 | 9.012693 | 8.997 .724 |

## EXPLANATION OF ACCOUNTS

## (230) BASIC SKILLS/REMEDIAL

Salaries of Teachers: (8.9) In 2011-12, these accounts reflect salaries of (3.7) STARS teachers in the high school, (2.0) STARS teachers at Glenfield, (2.2) STARS teachers at Mt. Hebron, and (1.0) STARS teacher at Renaissance. There are additional remedial teachers charged to grant funds.

General Supplies: General Supplies for basic skills are included here. No increase is provided.

## (240) ENGLISH AS A SECOND LANGUAGE

Salaries of Teachers: Salaries of (2.3) ESL teachers at (0.5) Northeast, (0.5) Edgemont, (0.3) Mt. Hebron (1.0) and Montclair High School (1.0) are provided here.

General Supplies: Supplies for the ESL program are provided here.
(230) SPECIAL PROGRAMS - BASIC SKILLS/REMEDIAL

| Function <br> \& Object |  | Actual <br> $2010-11$ | Budget <br> $2011-12$ | Proposed <br> 2012-13 |  |
| :--- | :--- | ---: | :--- | ---: | ---: |
| 100-101 | Basic Skills/Remedial-Salaries of Tchrs (8.9) | $\$$ | 619,547 | $\$$ | 688,063 |

## EXPLANATION OF ACCOUNTS

(300) VOCATIONAL PROGRAMS - LOCAL

Other Salaries - Transition FacilitatorMork Study: (2.0) Funds are provided for (2.0) positions to arrange community and work experiences for special needs students.

Instructional Work Study Salaries: This account provides funds for the staff members that work with the students participating on the work study program.
(401) SCHOOL SPONSORED COCURRICULAR ACTIVITIES

School Activity Stipends: This account provides for the contractual stipends paid to staff members as directors of clubs and other activities at the high school.

Overnight Field Trips Salaries: This account provides funds for the stipends paid to staff that attend overnight field trips.

Assembly/Purchased Services - Montclair High School: These accounts provide funds for the school newspaper, student awards, college visitations, college career fairs and school assemblies.

Supplies/Materials - Food Service: This account provides funds for replacement of small equipment for food service.

## DETAILED APPROPRIATIONS

(300) VOCATIONAL PROGRAMS - LOCAL

| Function <br> \& Object |  | Actual <br> $2010-11$ | Budget <br> $2011-12$ | Proposed <br> $2011-12$ |  |
| :--- | :--- | :---: | :---: | :---: | :---: |
| $100-101$ | Transition Facilitator-Salaries (2.0) | $\$$ | 202,610 | $\$$ | $219,296 \$$ |

(401) SCHOOL SPONSORED CO CURRICULAR ACTIVITIES

| $100-100$ | School Activity Stipends - Salaries | $\$$ | 244,252 | $\$$ | 245,000 |
| :--- | :--- | ---: | ---: | ---: | ---: |
| $100-100$ | Overnight Field Trip - Salaries |  | 4,700 | 3,000 | 5,000 |
| $100-500$ | Purchased Services - MHS Activities | 8,741 | 18,892 | 20,500 |  |
| $100-600$ | Supplies - Food Service | 8,826 | 8,000 | 8,000 |  |
| TOTAL SCHOOL SPONSORED |  |  |  |  |  |
| CO CURRICULAR ACTIVITIES | $\$$ | $266,519 \$$ | $274,892 \$$ | 278,500 |  |

## EXPLANATION OF ACCOUNTS

## (402) SCHOOL SPONSORED ATHLETICS

Stipends/Salaries: The stipends paid to coaches at the high school, the salary of the athletic trainers (2.0) and the salary of the secretary (1.0) to the Assistant Principal in charge of athletics/student activities are provided here

Security: Funds are provided here for security at high school athletic events.
Officials Fees/Dues/Fees: Funds are provided here for officials for high school athletic events, entry fees for tournaments, dues for the NJSIAA and other associations.

Purchased Professional Technical Services: Funds are provided here for videotaping games, therapy services and services provided by the team physician.

Supplies and Materials: Funds for athletic supplies and trainer's supplies are reflected here. Charged to the athletic account are athletic supplies, uniforms, cleaning and reconditioning of equipment.

Rental of Facilities: Funds are provided in this account for the rental of a pool, bowling lanes and a golf course for the High School athletics teams.

## DETAILED APPROPRIATIONS

(402) SCHOOL SPONSORED ATHLETICS

| Function \& Object |  | $\begin{array}{r} \text { Actual } \\ 2010-11 \end{array}$ |  |  | $\begin{aligned} & \text { Proposed } \\ & 2011-12 \end{aligned}$ |  | Proposed $2012-13$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 100-100 | HS Athletic Stipends | \$ | 473,824 | \$ | 506,492 | \$ | 506,492 |
| 100-100 | HS Athletics - Security |  | 71,634 |  | 57,639 |  | 60,000 |
| 100-100 | HS Athletic Trainer - Salaries (2.0) |  | 132,300 |  | 146,912 |  | 146,912 |
| 100-106 | HS Athletic Secretary - Salaries (1.0) |  | 60,946 |  | 62,790 |  | 62,790 |
| 100-106 | HS Athletic Other - Salaries |  | 39,063 |  | 31,851 |  | 23,000 |
| 100-500 | HS Athletics - Official Fees |  | 60,000 |  | 71,641 |  | 85,000 |
| 100-500 | HS Athletics - Security Fees |  | 29,149 |  | 37,000 |  | 38,000 |
| 100-600 | Supplies and Materials - HS Athletics |  | 185,825 |  | 180,881 |  | 180,000 |
| 100-800 | HS Athletics - Dues/Fees |  | 30,742 |  | 28,000 |  | 31,000 |
| 200-320 | Purch.Prof. Tech. Services |  | 13,893 |  | 15,000 |  | 15,000 |
| 200-580 | Conference \& Travel |  | 3,241 |  | 2,000 |  | 2,000 |
| 200-600 | Supplies and Materials - Athletic Trainer |  | 7.962 |  | 8,000 |  | 9,000 |
| 200-600 | Supplies and Materials - Office |  | 1,928 |  | 1,500 |  | 1,500 |
| 262-441 | Rental of Facilities |  | 10.941 |  | 16,000 |  | 18,000 |
| TOTAL S | HOOL SPONSORED ATHLETICS | \$ | 1,121,448 | \$ | 1,165,706 | \$ | 1,178,694 |

EXPLANATION OF ACCOUNTS

## (403) OTHER INSTRUCTIONAL PROGRAMS

Arts Facilitator/Special Projects/Rogate/Academic Olympic-Salaries: Funds are provided in this account for the stipends paid to staff members who coordinate special programs.

Planetarium - Salaries: The part time salary of the staff member who runs the Glenfield Planetarium is recorded here

Dentist - Salaries: Funds are provided in this account to pay the dentist that works with students in the Dental Lab.

Teachers Sabbatical: This account provides for the salary of one teacher on sabbatical as per the contract with the MEA.

Performing Arts Fees - Montclair High School and Glenfield: This account provides funds to pay consultants that assist with performances at Montclair High School and Glenfield.

Greenhouse Supplies - Watchung and Mt. Hebron: This account provides funds for supplies and materials needed for the Greenhouse.

Environmental Program - Rand/Watchung: Funds are provided in this account for an environmental program camping experience for Watchung and Rand students.

Supplies - SAIL Program: Funds are provided in this account for special programs for gifted students.

Supplies - Mountaineer: This account provides funds for the preparation of the MHS school newspaper.

Supplies/Purchased Services-Special Projects: Funds are provided in these accounts for special projects including Federal Challenge and Art Links Program.

Purchase Professional Services - STARS Parent Workshops and Special Projects: Funds are provided in this account for workshops provided to parents of at-risk students.

Supplies - Anti-Bullying: Funds are provided in this account for supplies needed for antibullying programs in the schools.

Supplies Special Projects/MHS Commericals: This account is offset by revenue collected from rental fees for commercials filmed at Montclair High School.

DETAILED APPROPRIATIONS

## (403) OTHER INSTRUCTIONAL PROGRAMS

| Function \& Object |  |  | $\begin{aligned} & \text { Actual } \\ & 2010-11 \end{aligned}$ |  | $\begin{gathered} \text { Budget } \\ 2011-12 \end{gathered}$ |  | $\begin{array}{r} \text { Proposed } \\ 2012-13 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Arts Facilitator/Special Projects/ |  |  |  |  |  |  |
| 100-100 | Rogate/Academic Olympics - Salaries | \$ | 4,731 | \$ | 10,564 | \$ | 10,500 |
| 100-100 | Planetarium - Salaries |  | 21,454 |  | 23,348 |  | 23,348 |
| 100-100 | Dentist - Salaries |  | 5,500 |  | 6,000 |  | 6,000 |
| 100-101 | Teachers Sabbatical |  | 0 |  | 60,000 |  | 65,000 |
| 100-101 | Stars Parenting Workshops - Salaries |  | 420 |  | 1,300 |  | 1,500 |
| 100-500 | Performing Arts Fees - MHS |  | 10,685 |  | 14,000 |  | 9,500 |
| 100-500 | Performing Arts Fees - Glenfield |  |  |  | 1,500 |  | 1,500 |
| 100-600 | Greenhouse-Watchung/Mt. Hebron Supp/Materials |  | 906 |  | 1,500 |  | 1,500 |
| 100-600 | Environ Program-Rand/Watchung-Supplies |  | 300 |  | 300 |  | 600 |
| 100-600 | Supplies - SAIL Program |  | 11,200 |  | 15,000 |  | 15,000 |
| 100-610 | Supplies - Mountaineer |  | 5,000 |  | 5,700 |  | 6,000 |
| 100-610 | Supplies - Fed Challenge |  | 764 |  | 221 |  | 0 |
| 200-320 | Purch Prof Services - MHS |  | 0 |  | 600 |  | 0 |
| 200-320 | Purch Prof Services-Art Links Program |  | 10,000 |  | 10,000 |  | 10,000 |
| 200-320 | Purch Prof Services - Stars Parent Workshops |  | 0 |  | 1,500 |  | 1,500 |
| 200-320 | Purchased Prof Services - Special Projects |  | 0 |  | 1,750 |  | 1,750 |
| 200-600 | Supplies - Anti Bullving |  | 0 |  | 0 |  | 5,000 |
| 200-600 | Supplies - Special Projects/MHS Commercials |  | 23,975 |  | 24,450 |  | 24,750 |
| TOTAL OT | HER INSTRUCTIONAL PROGRAMS | \$ | 94.935 | \$ | 177.733 | \$ | 183,448 |

## EXPLANATION OF ACCOUNTS

## (421) OTHER INSTRUCTIONAL PROGRAMS AFTER SCHOOL PROGRAMS

Middle School Activities: This account reflects the stipends paid to individuals who work in the after school programs at all three middle schools.

Supplies/Materials: This account provides funds to purchase supplies and materials for the middle school after school program.

Contracted Sources - Late Runs: This account provides funds for the late bus for students participating in after school activities at the middle schools.
(421) OTHER INSTRUCTIONAL PROGRAMS - AFTER SCHOOL PROGRAMS

| Function <br> \& Object |  | Actual <br> $2010-11$ | Budget <br> $2011-12$ | Proposed <br> $2012-13$ |
| :--- | :--- | :---: | :---: | ---: |
| $100-100$ | Middle School Activities - Salaries | $\$$ | 0 | 1,800 |

## EXPLANATION OF ACCOUNTS

## (422) OTHER INSTRUCTIONAL PROGRAMS

Elementary/Middle School Summer Programs- Salaries: These accounts provide funds for elementary/middle school summer programs.

STARS Summer Program: This account provides funds for the summer program for at-risk students.

Security - Summer Programs - Salaries: Funds are provided for salaries of security guards working in summer programs. In 2012-13 the account number has changed to comply with New Jersey budget guidelines.

HS World Literature - Transition Program: Funding is provided for the 9th grade world literature recovery program.

IMAN|: Summer programs coordinated by IMANI to improve student achievement in specific areas.

HSPA Prep: Summer programs targeted to improve scores on the State HSPA test.

Transition to Sixth Grade: Programs are provided for students moving into sixth grade in language arts and math.
(422) OTHER INSTRUCTIONAL PROGRAMS -SUMMER SCHOOL

| Function \& Object |  | Actual 2010-11 | Budget 2011-12 | Proposed 2012-13 |
| :---: | :---: | :---: | :---: | :---: |
| 100-100 | Elem/Middle School Sum Prog-Sal \$ | 28,576 \$ | 30,139 \$ | 35,000 |
| 100-100 | Stars Summer Program - Salaries | 0 | 0 | 6,000 |
| 100-100 | Security - Summer Prog - Salaries | 7,028 | 6.477 | 0 |
| 100-100 | Transition to World Lit - Summer Prog - Salaries | 8,484 | 8,484 | 9,000 |
| 100-100 | HSPA Prep - Summer Prog-Salaries | 5,428 | 6,580 | 7,500 |
| 100-100 | IMANI - Algebra - Summer Prog - Salaries | 0 | 0 | 4,800 |
| 100-100 | IMANI - World Lit - Summer Program-Salaries | 0 | 0 | 4,800 |
| 100-100 | IMANI - 6th Grade Transition - Summer Prog-Salaries | 0 | 0 | 9,600 |
| 100-610 | STARS-Summer Program-Supplies | 0 | 0 | 750 |
| 100-610 | Middle School Programs - Summer Program - Supplies | 0 | 0 | 1,000 |
| 200-100 | Security - Summer Prog - Salaries | 0 | 0 | 7.000 |
| TOTAL OTHER INSTRUCTIONAL PROGRAMS - |  |  |  |  |
| SUMMER | SCHOOL \$ | 49,516 \$ | 51.680 \$ | 85.450 |

## EXPLANATION OF ACCOUNTS

## (424) OTHER INSTRUCTIONAL PROGRAMS

IMANI - Study Groups: Funds are provided in this account for the study groups run by IMANI.

Salaries - STARS Program: Funding is provided in 2012-2013 for a district run STARS program.

NJASK 8 Prep: Funds are provided in this account for programs that prepare students to take the $8^{\text {th }}$ grade $N J A S K$ test.

IMANI - Mini IMANI: Funds are provided for the IMANI program at the elementary level.
HSPA Prep: Funds are provided for supplies needed to prepare students for the HSPA tests taken in grade 11.

IMANI Coordinator: Funds are provided in this account to pay the salary for the coordinator of the IMANI program.

IMANI - SAT Review: Funds are provided for an SAT prep course run by IMANI.
Literacy Specialist: Funds are provided for a district literacy specialist.
Community Based Programs: Funds are provided in this account for the Project Oasis Program which was previously funded out of the Minority Achievement Grant..

Supplies - STARS Program: Funds are provided in this account for special programs for students at risk students.

Sister to Sister: Funds are provided in this account to provide mentoring to eighth grade and high school girls.

Conference \& Travel - MHS College Support: Funds are included in the budget for staff and students to attend college fairs.
(424) OTHER SUPPORT/AT-RISK PROGRAMS

| Function <br> \& Obiect |  | Actual | Budget | Proposed |
| :--- | :--- | ---: | ---: | ---: |
| 100-100 | IMANI - Grade 9 Study Groups - Salaries | $\$ 010-11$ | $2011-12$ | $2012-13$ |
| $100-101$ | STARS - Salaries | 0 | $\$$ | 0 |

## EXPLANATION OF ACCOUNTS

## (800) COMMUNITY SERVICES OPERATION

Community Use of Plant - Salaries: This account reflects overtime salaries paid to building custodians retained after hours as a result of community groups' rental of public school buildings. This expenditure is offset by building rental fees of $\$ 80,000$ which appear in the revenue section of the budget.

Parent Coordinator - Salaries: This account reflects the salary of the Parent Coordinator (0.3). The other (0.7) of this position is paid with Title I funds.

Parent Coordinator - Supplies: General supplies for the Parent Coordinator are included here.

Other Expense - Community Use of Plant: $\$ 15,000$ represents the Board's provision of in-kind services in the Minnie A. Lucey building for the Montclair Child Development Corporation. This contribution is eliminated for 2011-12.

## DETAILED APPROPRIATIONS

 (800) COMMUNITY SERVICES PROGRAMS| Function <br> \& Obiect |  | Actual <br> $2010-11$ | Budget <br> $2011-12$ | Proposed <br> $2012-13$ |
| :--- | :--- | :---: | :---: | ---: |
| $330-100$ | Community Use of Plant - Salaries | $\$$ | $55,433 \$$ | 80,000 |
| $330-173$ | Parent Coordinator - Salaries (0.3) | 26,852 | 28,711 | 28,711 |
|  | Total Salaries | 82,285 | 108,711 | 108,711 |
| $330-600$ | Parent Coordinator - Supplies | 4,229 | 1,500 | 1,500 |
|  | Total Supplies | 4,229 | 1,500 | 1,500 |
| $330-800$ | Other Expense - Community Use of Plant | 15,000 | 0 | 0 |
|  | Total Other Expense | 15,000 | 0 | 0 |
| TOTAL COMMUNITY SERVICES PROGRAMS | $\$$ | 101,514 | $\$$ | $110,211 \$$ |

## (100) INSTRUCTION

Tuition - Transfer to Charter Schools: Funds are provided in this account to pay tuition for two students attending charter schools.

Tuition - Regular - Out-of-District: Tuition costs for non-classified students placed out-of-district are recorded here.

Tuition - In State/Out-of-State: Tuition costs for classified students in out-ofdistrict placements in public and private special schools, both within the State of New Jersey and outside the State of New Jersey are recorded in these accounts. A small increase is requested to place additional students out of district, as needed, and cover increases in tuition rates.

## (211) ATTENDANCE

Salaries: Under this account are recorded expenditures for stipends for part-time school attendance officers who verify student residency as a component part of the Board of Education's central registration procedures.

Purchased Technical Services - COPS in Schools: Funds are provided in this account for the salary and benefits of one resource officer located at the High School.

## (213) HEALTH SERVICES

Physicians - Salaries: (1.0) Under this account are included the part-time salary of the school physician who performs medical examinations as required by Board policy and state law.

Substitute Nurses - Salaries: Provides for the payment of substitute nurses as required and for additional nursing services during central registration and summer school.

Nurses - Salaries: (12.4 to 13.0) Funds are provided for the salaries of 12.4 school nurses. An increase of 0.6 is requested for Renaissance School.

Nurses - Aides - Salaries: Provided in this account are funds for the salary of a fulltime nurse's aide to be added at Montclair High School.

Nurses - Athletics - Salaries: Funds are provided for nursing services related to high school athletic physicals.

Purchased Professional/Technical Services - Health: This account provides students with medical and psychiatric services when required.

Medical Supplies/Vaccines: Provides for medical supplies for students and state mandated Tubercular exams and Hepatitis " $B$ " vaccine, for employees.

DETAILED APPROPRIATIONS
(000) UNDISTRIBUTED EXPENDITURES

| Function \& Object |  | $\begin{array}{r} \text { Actual } \\ 2010-11 \end{array}$ |  |  | $\begin{gathered} \text { Budget } \\ 2011-12 \end{gathered}$ |  | Proposed |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 100-569 | Tuition - Transfer to Charter Schools | \$ | 19.292 | \$ | 21.582 | \$ | 21,153 |
| TOTAL UNDISTRIBUTED EXPENDITURES TRANSFER TO CHARTER SCHOOLS |  | \$ | 19,292 | \$ | 21.582 | \$ | 21,153 |
| 100-561 | Tuition - Regular - Out of District | \$ | 105,651 | \$ | 90,284 | \$ | 80,000 |
| 100-562 | Tuition In State - LEA's - Special Students |  | 129,072 |  | 122,478 |  | 122,478 |
| 100-563 | Tuition to County Vocations Schools - Reg. |  | 4,729 |  | 28,419 |  | 33,700 |
| 100-564 | Tuition to County Vocational Schools - Special |  | 21,666 |  | 32,321 |  | 132,321 |
| 100-565 | Tuition to County Special Services \& Regional Day Schools |  | 231,604 |  | 387,791 |  | 387,791 |
| 100-566 | Tuition to Private Schools for Handicapped Within State |  | 3,591,326 |  | 4,452,387 |  | 4,458,428 |
| 100-567 | Tuition to Private Schools for Handicapped Outside State |  | 41,307 |  | 151,543 |  | 151,543 |
| 100-568 | Tuition - State Facilities |  | 117,696 |  | 95,130 |  | 31,365 |
| TOTAL U | DISTRIBUTED EXPENDITURES - <br> INSTRUCTION | \$ | 4,243,051 | TOTAL UNDISTRIBUTED EXPENDITURES - |  |  | 5.397.626 |
| 211-100 | Salaries - Attendance | \$ | 23,165 | \$ | 40,165 | \$ | 40,165 |
| 211-340 | Purch. Tech. Sves-COPS In Schools Program |  | 102.518 |  | 108.612 |  | 108.612 |
| TOTAL UNDISTRIBUTED EXPENDITURES ATTENDANCE \& SOCIAL WORK SERVICE |  | \$ | 125,683 | \$ | 148.777 | \$ | 148.777 |
| 213-100 | Physicians - Salaries (1.0) | \$ | 28,968 | \$ | 29,388 | \$ | 29,388 |
| 213-100 | Substitute Nurses - Salaries |  | 27,687 |  | 22,523 |  | 22,523 |
| 213-100 | Nurses - Salaries (12.4 to 13.0) |  | 816,699 |  | 860,836 |  | 880,836 |
| 213-100 | Nurses Aides - Salaries |  | 28,524 |  | 0 |  | 25,000 |
| 213-100 | Nurses - Additional Work |  | 24,440 |  | 32,000 |  | 32,000 |
| 213-100 | Nurses - Athietics - Salaries |  | 8,436 |  | 10,000 |  | 10,000 |
| 213-300 | Purch ProfiTechnical Sves-Health/MedicallAides |  | 104,383 |  | 166,500 |  | 166,500 |
| 213-600 | Medical Supplies/Vaccines/Materials |  | 34,445 |  | 61.000 |  | 68,000 |
| TOTAL UNDISTRIBUTED EXPENDITURES HEALTH SERVICES |  | \$ | 1.073 .582 | \$ | 1,182,247 | \$ | 1.234,247 |

## EXPLANATION OF ACCOUNTS

## (216) OTHER SUPPORT SERVICES - RELATED SERVICES

Speech - Salaries/ESY: This account provides funds for (14.1) speech teachers and funding for speech teachers that work the extended summer programs.

Teacher of the Deaf: Funds are provided in this account for (1.0) teachers to work with children with hearing impairments.

OT/PT - Salaries: Funds are provided in this account for (4.0) occupational therapists, (1.0) occupational therapy assistant and (1.0) physical therapy assistant. Funds are also provided for salaries paid for extended school year programs.

Professional/Technical Services/Salaries - OT/PT: Funds are provided for in this account for additional occupational and physical therapy for classified students. Costs for OT/PT are also charged to the IDEA budget.

General Supplies: This account provides funds for materials used for speech instruction.

## (217) EXTRAORDINARY SERVICES

Individual Aides - Salaries: Salaries for aides for individual students, as required in the student's individual education plan, are recorded here. Funds are also provided for substitute aides as needed and for aides that work in summer programs.

## (218) SUPPORT SERVICES - REGULAR STUDENTS

Guidance Personnel - Salaries: (22.2) Funds are provided for the salaries for (13.0) guidance and student assistance counselors at the high school, (1.0) student assistance counselor and (1.0) guidance counselor at Mt. Hebron, (1.0) student assistance counselor and (1.0) guidance counselor at Glenfield, (1.0) student assistance counselor at the Renaissance School and (4.0) student assistance counselors at the elementary schools. For 2012-13 (3.0) positions are added to restore full time counselors to all elementary schools.

Secretaries/Guidance - Salaries: (4.0) Included in this account are the salaries of (4.0) guidance secretaries at Montclair High School.

Guidance Support: This account provides funds for upgrading guidance support software and computer networking in the guidance offices at Montclair High School.

Testing - Salaries/Supplies: This account provides funds for testing supplies and reports.

DETAILED APPROPRIATIONS
(000) UNDISTRIBUTED EXPENDITURES

| Function \& Object |  | $\begin{array}{r} \text { Actual } \\ 2010-11 \end{array}$ |  |  | $\begin{gathered} \text { Budget } \\ 2011-12 \end{gathered}$ |  | Proposed |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 216-100 | Speech - Salaries (14.1) | \$ | 1,194,678 | \$ | 1,240,312 | \$ | 1,240,311 |
| 216-100 | Speech-Salaries-Extended School Year |  | 2,667 |  | 2,747 |  | 2,747 |
| 216-100 | Teacher of the Deaf - Salaries (1.0) |  | 89,311 |  | 92,642 |  | 92,642 |
| 216-100 | OT/PT - Salaries (5.0) |  | 428,550 |  | 454,229 |  | 454,229 |
| 216-100 | OT/PT - Salaries - Extended School Year |  | 25,742 |  | 26,514 |  | 26.514 |
| 216-104 | PT Assistant - Salaries (1.0) |  | 45,625 |  | 46,977 |  | 46,977 |
| 216-320 | Professional/Technical Services-OT/PT |  | 189,736 |  | 113,120 |  | 113,120 |
| 216-320 | Professional/Technical Services-Speech |  | 32,950 |  | 38,021 |  | 42,825 |
| 216-610 | General Supplies |  | 19,754 |  | 19.100 |  | 24,100 |
| TOTAL UNDISTRIBUTED EXPENDITURES - OTHER SUPPORT SERVICES \& RELATED SERVICES |  | \$ | 2,029,013 | \$ | 2,033,662 | \$ | 2,043,465 |
| 217-107 | Individual Aides - Salaries | \$ | 3,599,843 | \$ | 4,148,134 | \$ | 4,298,039 |
| 217-107 | Individual Aides-Salaries-Summer Prog. |  | 87,658 |  | 89,726 |  | 89,726 |
| 217-107 | Individual Aides-Salaries-Subs |  | 84,038 |  | 43.947 |  | 43.947 |
| TOTAL UNDISTRIBUTED EXPENDITURES EXTRAORDINARY SERVICES |  | \$ | 3.771 .539 | \$ | 4.281 .807 | \$ | 4,431,712 |
| 218-104 | HS Guidance - Salaries (13.0) | \$ | 1,137,703 | \$ | 1,176,339 | \$ | 1,176,339 |
| 218-104 | MS Guidance - Salaries (5.0) |  | 483,909 |  | 451,526 |  | 451,526 |
| 218-104 | ES Guidance - Salaries (4.0 to 7.0) |  | 368,159 |  | 380,409 |  | 530,409 |
| 218-105 | Secretaries/Guidance - Salaries (4.0) |  | 296,532 |  | 233,895 |  | 233,895 |
| 218-390 | Guidance - Support |  | 68 |  | 3,200 |  | 3,200 |
| 218-600 | Testing - Supplies \& Materials |  | 24.686 |  | 63,694 |  | 72,000 |
| TOTAL UNDISTRIBUTED EXPENDITURES OTHER SUPPORT SERVICES STUDENTS - REGULAR |  | \$ | 2.311 .057 | \$ | 2.309 .063 | \$ | 2,467,369 |

## EXPLANATION OF ACCOUNTS

## (219) SUPPORT - SPECIAL STUDENTS

Summer Child Study Team - Salaries: This account provides for summer re-evaluations and required out-of-district placements by Child Study Team members.

Evaluations: This account provides funds for hourly rates paid to Child Study Team members for student evaluations.

Social Workers - Salaries: (6.0) The salaries for School Social Workers are included in this account.

Psychologists - Salaries: (12.6) The salaries for Psychologists are included in this account.
L.D.T.C. /Behavioral Specialist-Salaries: (14.4) This account provides for the salaries of (10.9) L.D.T.C.s and (3.5) Behavioral Specialists. An increase of (1.0) position is requested for 2012-13. Funds are also provided for behavioral specialists that work in the summer program.

Tutoring/Discrete Trial Training: This account provides funds for tutoring and discrete trial training required in the Individualized Educational Plan for special education students.

Job Coaching: Funds are provided for salaries paid to staff members for job coaching.

Secretaries, Child Study Team - Salaries: (3.0) Included in this account are the salaries of (3.0) secretaries to Child Study Team members

Purchase Professional Services - Consultants/Therapeutic Health: Funds are provided in this account for consultants that provide training to staff in the pupil services department. Funds are also provided for the Effective Schools Solution program which provides mental health services to high school students in need of therapy.

Child Study Team/Pupil Services - Mileage/Travel: This account covers reimbursement at a fixed rate per mile in accordance with the NJ Accountability regulations. This account also provides for the costs of participation at conferences and workshops relating to special education programs.

Supplies - Life Skills Program: This account provides funds for materials needed to prepare special education students as they transition out of school to work.

Special Education Supplies: Office supplies, evaluation materials for the Director of Pupil Services and Child Study Team staff members are included in this account.

DETAILED APPROPRIATIONS
(000) UNDISTRIBUTED EXPENDITURES

| Function \& Object |  |  | $\begin{gathered} \text { Actual } \\ 2010-11 \end{gathered}$ |  | $\begin{gathered} \text { Budget } \\ 2011-12 \end{gathered}$ |  | Proposed |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 219-104 | Summer Child Study Team - Salaries | \$ | 116,878 | \$ | 117,582 | \$ | 117,582 |
| 219-104 | Evaluations - Salaries |  | 0 |  | 2,940 |  | 1,709 |
| 219-104 | Social Workers - Salaries (6.0) |  | 490,508 |  | 493,022 |  | 493,022 |
| 219-104 | Psychologists - Salaries (12.6) |  | 866,148 |  | 892,668 |  | 892,668 |
| 219-104 | LDTCs/Behavorial Spec-Salaries (14.4 to 15.4) |  | 1,212,304 |  | 1,359,415 |  | 1,449,415 |
| 219-104 | Behavorial Spec - Salaries - Ext. Sch Year |  | 7,879 |  | 14,496 |  | 14,496 |
| 219-104 | Tutoring - Salaries |  | 80,235 |  | 68,000 |  | 68,000 |
| 219-104 | Tutoring - Salaries - Ext. School Year |  | 15,823 |  | 37,446 |  | 37,446 |
| 219-104 | Discrete Trial Training - Salaries |  | 12,451 |  | 42,000 |  | 42,000 |
| 219-104 | Salaries - Job Coaching |  | 199,595 |  | 211,064 |  | 212,232 |
| 219-104 | Job Coaching - Salaries - Ext. School Year |  | 10,396 |  | 0 |  | 0 |
| 219-105 | Secretaries, Child Study Team - Salaries (3.0) |  | 174,227 |  | 167,283 |  | 167,283 |
| 219-320 | Purch Prof.Svcs-Consultants/Job Coaches |  | 9,883 |  | 253,540 |  | 306,730 |
| 219-580 | Child Study Team Mileage |  | 1,308 |  | 3,000 |  | 3,000 |
| 219-580 | Pupil Services Conferences |  | 115 |  | 3:240 |  | 3,240 |
| 219-600 | Supplies-Health and Wellness Initiative |  | 137 |  | 0 |  | 0 |
| 219-600 | Supplies - Life Skills Program |  | 7,722 |  | 8,200 |  | 8,200 |
| 219-600 | Special Education Supplies |  | 25,147 |  | 25,715 |  | 25,715 |
| TOTAL UNDISTRIBUTED EXPENDITURES OTHER SUPPORT SERVICES - <br> STUDENTS - SPECIAL |  | \$ | $3,230.756$ | \$ | 3,699,611 | \$ | 3,842.738 |

## (221) SUPPORT SERVICES - INSTRUCTIONAL STAFF

Directors - Salaries: (6.0) This account reflects the salaries of the Director of Pupil Services, the Director of Curriculum, two supervisors in the Department of Instruction, the Supervisor of Pupil Services and Supervisor of the Developmental Learning Center (DLC).

Assistant Superintendent - Salaries: (1.0) This account provides for the salary of the Assistant Superintendent for Curriculum and Assessment.

Saturday Detention: This account provides funds for staff members that monitor Saturday detention.

Mentor Teachers/Alternate Route: This account provides funds for salaries of teachers who act as mentors to new teachers. This account is offset by revenues collected from new teachers.

Curriculum Writing: This account provides funds for stipends paid to teachers for writing curriculum.

Stipends-Mentor Coordinator/PDC: This account provides funds for the stipends paid to staff to coordinate the mentor program and to staff members on the professional development committee.

Revision to Report Cards: Funds are provided to pay hourly rates to staff members to revise the elementary report card.

Teachers Evaluations: Funds are provided to train staff \& plan for implementation of a new teacher evaluation system.

Opening of School/Miscellaneous Salaries: This account provides funds for scheduling and other activities done during the summer.

Secretaries, Instruction - Salaries: (3.4) Included in this account are the salaries for (2.0) secretaries in the Department of Instruction and (1.4) secretaries in the Department of Pupil Services. An additional 0.6 secretary is charged to the IDEA grant.

Consulting Fees/Consultants - Teachers College Reading \& Writing Program:
Budgeted here is the cost of services provided by consultants to the Department of Instruction for the reading \& writing program. In the 2011-12 school year these funds were also used to pay consultants from the District Management Council.

Lincoin Center Fees: These fees are budgeted to provide the Lincoln Center program at Edgemont School.

Conference and Travel Expenses: Funds are provided to cover participation by building principals, administrators and staff at conferences and workshops related to building and district goals.

Professional Publications - Supplies: Expenditures for professional books and subscriptions for the instructional staff.

Instruction - Supplies and Materials: Expenditures are budgeted here for office supplies for the Department of instruction.
(000) UNDISTRIBUTED EXPENDITURES

| Function \& Object |  | $\begin{gathered} \text { Actual } \\ 2010-11 \end{gathered}$ |  |  | $\begin{gathered} \text { Budget } \\ 2011-12 \end{gathered}$ |  | $\begin{array}{r} \text { Proposed } \\ 2012-13 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 221-102 | Directors - Salaries (6.0) | \$ | 609,466 | \$ | 638,735 | \$ | 720,916 |
| 221-102 | Assistant Superintendent for Instruction-Sal (1.0) |  | 113.686 |  | 119.758 |  | 159,500 |
|  | Total Salaries of Supervisors of Instruction | \$ | 723,152 | \$ | 758,493 | \$ | 880,416 |
| 221-104 | Mentor Teachers/Alternate Route - Salaries | \$ | 6,780 | \$ | 10,000 | \$ | 10,000 |
| 221-104 | Saturday/After School/Central Detention - Salaries |  | 7,306 |  | 2,115 |  | 1,500 |
| 221-104 | Curriculum Writing - Salaries |  | 353 |  | 41,378 |  | 47,000 |
| 221-104 | Stipends - Coordinators Mentors |  | 0 |  | 2,000 |  | 2,000 |
| 221-104 | Misc/Lucy Caukins - Salaries |  | 5,217 |  | 0 |  | 0 |
| 221-104 | PDC Committee |  | 912 |  | 6,386 |  | 6,386 |
| 221-104 | Revision of Elementary Report Card - Salaries |  | 0 |  | 0 |  | 10,000 |
| 221-104 | Teacher Evaluations - Salaries |  | 0 |  | 0 |  | 20,000 |
| 221-104 | Opening School - Salaries |  | 41.049 |  | 32,294 |  | 36,139 |
|  | Total Salaries of Other Professional Staff | \$ | 61,617 | \$ | 94,173 | \$ | 133,025 |
| 221-105 | Secretaries, Instruction - Salaries (3.4) | \$ | 248.793 | \$ | 166.058 | \$ | 175,724 |
|  | Total Salaries of Sec. \& Clerical Assistants | \$ | 248,793 | \$ | 166,058 | \$ | 175,724 |
| 221-320 | Consultants - Teachers College Reading/Writ Prog | \$ | 0 | \$ | 0 | \$ | 40,000 |
| 221-320 | Consulting Fees - Department of Instruction |  | 10.721 |  | 230,186 |  | 17,264 |
|  | Total Purchased Prof.-Educational Svcs. | \$ | 10,721 | \$ | 230,186 | \$ | 57,264 |
| 221-500 | Lincoln Center Fees | \$ | 7,683 | \$ | 8,000 | \$ | 8,000 |
| 221-580 | Conference \& Travel |  | 26,828 |  | 27,914 |  | 24,500 |
|  | Total Other Purchased Services/ Conference \& Travel | \$ | 34,511 | \$ | 35,914 | \$ | 32,500 |
| 221-600 | Professional Publications - Supplies | \$ | 609 | \$ | 1,106 | \$ | 1,000 |
| 221.600 | Teachers College Reading/Writ Prog - Sup/Mat |  | 0 |  | 0 |  | 40,000 |
| $221-600$ | Instruction - Supplies |  | 22.601 |  | 19,278 |  | 26.500 |
|  | Total Supplies and Materials | \$ | 23,210 | \$ | 20,384 | \$ | 67,500 |
| TOTAL U IMPROVE | DISTRIBUTED EXPENDITURES IENT OF INSTRUCTION SERVICES | \$ | 1,102.004 | \$ | 1,305.208 | \$ | 1,346,429 |

## (222) EDUCATIONAL MEDIA SERVICES/SCHOOL LIBRARY

Librarians - Salaries: (2.0) Funds are provided for the salaries of (1.0) librarian at the high school, (1.0) middle school librarian and (1.0) elementary librarian.

Library Aides - Salaries: This account includes the salaries for (1.0) aides at the high school, (1.0) aide at Edgemont and (1.0) aide to work with the Public Library in cataloging the district's books. These aides were eliminated in 2011-12

Purchased Professional Technical Services: Funds are provided in this account for software needed to connect the schools' libraries and the Public Library. An increase is provided to cover the cost of the new BELS program.

Educational Media/Library - Supplies: All funds for the purchase of library books, periodicals, and AN materials are included in this account.

## (223) INSTRUCTIONAL STAFF TRAINING

Professional Development - Salaries: Funds are provided for stipends paid to staff involved in training programs designed to meet district and building goals and objectives.

Consulting Fees: Funds are provided here for the cost of speakers/trainers for identified areas of need related to District Goals.

Conference and Travel: Funds are provided here for each school for attendance at conferences by staff members.

Staff Development Supplies: This account provides funds for staff development supplies.

## (230) SUPPORT SERVICES - GENERAL ADMINISTRATION

Superintendent's Office - Salaries: (5.7) This account provides for the salaries of the Superintendent of Schools (1.0), Assistant to the Superintendent (1.0), Secretaries (2.0), the Technical Assistant for Central Registration (1.0) and Public Relations Specialist (0.7).

Substitute Clerical/Clerical Overtime - Salaries: This account provides for the payment of overtime for Central Office secretaries and technical personnel as well as for substitutes, as needed.

Legal Services: Funds are provided here for legal services rendered by the Board's attorneys.

## DETAILED APPROPRIATIONS

## (000) UNDISTRIBUTED EXPENDITURES

| Function \& Object |  |  | Actual2010-11 |  | Budget 2011-12 |  | Proposed $2012-13$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 222-100 | HS Librarians - Salaries (1.0) | \$ | 85,429 | \$ | 87,587 | \$ | 87,587 |
| 222-100 | MS Librarians - Salaries (1.0) |  | 0 |  | 67,358 |  | 67,358 |
| 222-100 | ES Librarians - Salaries (1.0) |  | 73,278 |  | 68,048 |  | 68,049 |
| 222-100 | Library Aides - Salaries |  | 51,622 |  | 4.946 |  | 0 |
|  | Total Salaries | \$ | 210,329 | \$ | 227,939 | \$ | 222,994 |
| 222-320 | Purch. Prof.Tech. Sves-Media Center | \$ | 6.691 | \$ | 26,692 | \$ | 41,049 |
|  | Total Purch. Prof.Tech.Svcs-Media Center | \$ | 6,691 | \$ | 26,692 | \$ | 41,049 |
| 222-600 | Educ. Media/Library - Supplies | \$ | 51,508 | \$ | 47.922 | \$ | 46,687 |
|  | Total Supplies and Materials | \$ | 51,508 | \$ | 47,922 | \$ | 46,687 |
| TOTAL UN EDUCATI | distributed expenditures NAL MEDIA SERVICES/SCHOOL LIBRARY | \$ | 268,528 | \$ | 302,553 | \$ | 310,730 |
| 223-104 | Professional Development - Salaries | \$ | 4,006 | \$ | 19,010 | \$ | 13,500 |
| 223-320 | Consulting Fees |  | 7,400 |  | 41,490 |  | 26,500 |
| 223-580 | Conference \& Travel |  | 2,465 |  | 25,717 |  | 34,556 |
| 223-610 | Staff Development - Supplies |  | 11,084 |  | 3.500 |  | 3.500 |
| TOTAL UN insTRUC | DISTRIBUTED EXPENDITURES IONAL STAFF TRAINING | \$ | 24,955 | \$ | 89,717 | \$ | 78,056 |
| 230-100 | Superintendent's Office - Salaries (5.7) | \$ | 573,767 | \$ | 628,788 | \$ | 628,788 |
| 230-100 | Substitute Clerical/Clerical Overtime - Salaries |  | 24,910 |  | 19,302 |  | 21,322 |
|  | Total Salaries | \$ | 598,677 | \$ | 648,090 | \$ | 650,110 |
| 230-331 | Legal Services | \$ | 138,272 | \$ | 169.793 | \$ | 169.793 |
|  | Total Legal Services | \$ | 138,272 | \$ | 169,793 | \$ | 169,793 |

## EXPLANATION OF ACCOUNTS

## (230) SUPPORT SERVICES - GENERAL ADMINISTRATION (Continued)

Other Professional/Technical Services: This account includes funds to continue the bidding service for school supplies, the audit fee, right to know training and other miscellaneous professional/technical services.

Communications/Telephone: Funds are provided for the cost of telephone service to the district.

Conference \& Travel: Funds are provided in this account for district staff to attend professional development workshops and meetings.

Legal Advertising: This account covers the cost of legal notices for the receipt of competitive bids as well as budget advertisements and reprints of budget ads for public hearings.

Fidelity Bonds: The cost of fidelity bonds for the Business Administrator and Treasurer of School Moneys is provided here.

Superintendent's Office - Supplies: Includes expenditures for attendance by the Superintendent of Schools at professional conferences, office supplies, professional journals, etc.

Publication's Office/Registration - Supplies: Includes the expenses for routine supplies plus the cost of printing various district-wide publications, such as the quarterly newsletter and other brochures relating to public school programs.

General Office Supplies: Funds are included in this account to cover the cost of general administrative supplies for Central Office staff, such as postage, envelopes, paper, copy machine supplies and miscellaneous office supplies.

Assistant to Superintendent - Supplies: Includes expenditures for professional membership fees, attendance by the Assistant to the Superintendent of Schools at professional conferences, office supplies, etc.

Judgments Against the District: This account provides funds for payments required as a result of special education judgments against the district.

Dues - Superintendent's Office: This account provides funds for professional membership fees for the district.

Miscellaneous Expenditures - Board Members: Includes expenditures for dues to the New Jersey School Boards Association and Essex County School Boards Association; expenses for Board members to attend professional conferences and a small amount for supplies, such as updates to New Jersey Statutes, etc.

DETAILED APPROPRIATIONS
(000) UNDISTRIBUTED EXPENDITURES

| Function \& Object |  | $\begin{gathered} \text { Actual } \\ 2010-11 \end{gathered}$ |  |  | $\begin{gathered} \text { Budgte } \\ 2011-12 \end{gathered}$ |  | $\begin{array}{r} \text { Proposed } \\ 2012-13 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 230-339 | Other Professional/Technical Svcs. | \$ | 70.580 | \$ | 85.780 | \$ | 55.780 |
| 230-530 | Total Other Professional/Technical Svcs. | \$ | 70,580 | \$ | 85,780 | \$ | 55,780 |
|  | Communications/Telephone | \$ | 104.220 | \$ | 138,438 | \$ | 120,000 |
|  | Total Communications/Telephone | \$ | 104,220 | \$ | 138,438 | \$ | 120,000 |
| 230-580 | Conference \& Travel | \$ | 3,637 | \$ | 4.735 | \$ | 4.735 |
|  | Total Conference \& Travel | \$ | 3,637 | \$ | 4,735 | \$ | 4,735 |
| 230-590 | Legal Advertising | \$ | 1,007 | \$ | 9,000 | \$ | 9,000 |
| 230-590 | Fidelity Bonds |  | 1.844 |  | 1.930 |  | 1.930 |
|  | Total Other Purchased Services | \$ | 2,851 | \$ | 10,930 | \$ | 10,930 |
| 230-600 | Superintendent's Office - Supplies | \$ | 6,478 | \$ | 11,000 | \$ | 11,000 |
| 230-600 | Publications Office - Supplies |  | 3,588 |  | 3,220 |  | 4.000 |
| 230-600 | Supplies - Registration |  | 0 |  | 3,900 |  | 3,900 |
| 230-600 | General Office Supplies - Admin. Offices |  | 40,796 |  | 35,500 |  | 35,500 |
| 230-600 | Assistant to Superintendent - Supplies |  | 2,563 |  | 7.141 |  | 12,541 |
|  | Total Supplies and Materials | \$ | 53,425 | \$ | 60,761 | \$ | 66,941 |
| 230-820 | Judgments Against District | \$ | 285,302 | \$ | 215,242 | \$ | 248,030 |
|  | Total Judgments Against District | \$ | 285,302 | \$ | 215,242 | \$ | 248,030 |
| 230-890 | Dues - Superintendents Office | \$ | 30,202 | \$ | 39,452 | \$ | 39.452 |
|  | Total Dues - Superintendents Office | \$ | 30,202 | \$ | 39,452 | \$ | 39,452 |
| 230-890 | Miscellaneous Expenditures - Board Members | \$ | 31,862 | \$ | 32,691 | \$ | 32.000 |
|  | Total Miscellaneous Expenditures | \$ | 31,862 | \$ | 32,691 | \$ | 32,000 |
| TOTAL UNDISTRIBUTED EXPENDITURES |  |  |  |  |  |  |  |
| SUPPORT | SERVICES - GENERAL ADMINISTRATION | \$ | 1319.028 | \$ | 1.405 .912 | \$ | 1.397 .771 |

## EXPLANATION OF ACCOUNTS

(240) SUPPORT SERVICES - SCHOOL ADMINISTRATION

Principals/Assistant Principals - Salaries: (20.0) This account reflects the salaries for (11.0) principals: (1.0) at the High School, (3.0) at the middle schools and (7.0) at the elementary schools. Also included are salaries for (5.0) assistant principals at the high school, (1.0) each at Mt. Hebron, Glenfield, Hillside and Nishuane.

Team and Subject Matter Leaders - Salaries: Funds are provided in this account for stipends paid to team and subject matter leaders at the elementary and middle school levels.

School Secretaries - Salaries: (26.75) Salaries of secretaries the high school, three middle schools and seven elementary schools are included in this account.

Overtime and Substitute Secretaries - Salaries: This account provides extra clerical help to open school in the one-secretary schools as well as substitutes during the year as needed. In addition, a small amount is used for overtime when required in the buildings.

Commencement Program: Expenditures incurred for graduation program, including printing of programs, diplomas and rental of equipment.

Instructional Staff Mileage: Expenditures for mileage reimbursement for all instructional staff, including travel in connection with everyday activities to conventions, meetings, etc.

Principals Conference \& Travel: This account provides funds for principals to attend conferences as required by contract with the Montclair Principals' Association.

## DETAILED APPROPRIATIONS

(000) UNDISTRIBUTED EXPENDITURES

| Function \& Object |  |  | $\begin{array}{r} \text { Actual } \\ 2010-11 \end{array}$ |  | $\begin{gathered} \text { Budget } \\ 2011-12 \end{gathered}$ |  | $\begin{aligned} & \text { Proposed } \\ & 2012-13 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 240-103 | Principals/Assistant Principals - Sal. (20.0) | \$ | 2.790,444 | \$ | 2,866,308 | \$ | 2.846.308 |
|  | Total Salaries of Principals/Assistant Principals | \$ | 2,790,444 | \$ | 2,866,308 | \$ | 2,846,308 |
| 240-104 | Team \& Subject Matter Leaders - Salaries | \$ | 131,400 | \$ | 147,928 | \$ | 147.928 |
|  | Total Salaries of Other Professional Staff | \$ | 131,400 | \$ | 147,928 | \$ | 147,928 |
| 240-105 | School Secretaries - Salaries (26.75) | \$ | 1,304,777 | \$ | 1,289,236 | \$ | 1,283,361 |
| 240-105 | Substitute School Secretaries / |  |  |  |  |  |  |
|  | School Secretaries Overtime - Salaries |  | 90,312 |  | 42,551 |  | 42,551 |
|  | Total Salaries of Sec \& Clerical Assistants | \$ | 1,395,089 | \$ | 1,331,787 | \$ | 1,325,912 |
| 240-300 | Commencement Program | \$ | 12,711 | \$ | 20.000 | \$ | 22,500 |
|  | Total Purchased Professional \& Technical Sves | \$ | 12,711 | \$ | 20,000 | \$ | 22,500 |
| 240-580 | Instructional Staff Mileage | \$ | 59 | \$ | 3,600 | \$ | 3,600 |
| 240-580 | Principals Conference \& Travel |  | 0 |  | 8,000 |  | 8.000 |
|  | Total Other Purchased Services | \$ | 59 | \$ | 11,600 | \$ | 11,600 |
| TOTAL UNDISTRIBUTED EXPENDITURES - |  |  |  |  |  |  |  |
| SUPPORT | SERVICES - SCHOOL ADMINISTRATION | \$ | 4,329,703 | \$ | 4,377,623 | \$ | 4.354 .248 |

## EXPLANATION OF ACCOUNTS

(251) SUPPORT SERVICES - SCHOOL ADMINISTRATION

Business Office/Data Processing - Salaries: (8.0) This account provides salaries for the Business Administrator/Board Secretary, the Assistant Business Administrator, one Secretary, one Payroll Supervisor, two Accounts Payable Bookkeepers, and two Secretary/Assistant Payroll positions.

Personnel Office/Data Processing - Salaries: (6.0) This account includes the salaries of one (1) Personnel Administrator, one (1) Receptionist and (4.0) Secretaries.

Lease/Purchase Equipment: This account carries the lease payment costs for the high volume copier in the Duplicating Center and for Xerox copiers in Central Office.

Business Office - Supplies: Included here are appropriations for professional membership fees, routine office supplies and attendance by Business Office staff at professional conferences.

Printing/School Brochures: The cost of supplies for the Duplicating Center is budgeted in this account. Included are paper, printed forms, envelopes, ink, toner, etc.

Personnel Office - Supplies: Included here are the expenses for attendance by the Personnel Administrator at professional conferences, recruiting trips, routine supplies, such as paper, pens, pencils, etc., professional membership fees, and cost of advertising for recruitment.

## (252) SUPPORT SERVICES - ADMINISTRATIVE INFORMATION TECHNOLOGY

Data Processing - Salaries: This account provides the salary for one (1.0) computer center technician.

Technical Services - Data Processing: This account includes funds for the maintenance of software for the human resources program, accounting, payroll, work order, transportation, a district wide student database software program and the special education data management system.

Supplies - Computers: This account provides funds to purchase supplies needed for computers and printers.
(000) UNDISTRIBUTED EXPENDITURES

| Function <br> \& Obiect |  | Actual | Budget <br> $2011-12$ | Proposed <br> $2012-13$ |
| :--- | :--- | :---: | :---: | :---: |
| $251-100$ | Business Office - Salaries (8.0) | $\$$ | $632,969 \$$ | 634,898 |

## EXPLANATION OF ACCOUNTS

## (261) ALLOWABLE MAINTENANCE FOR SCHOOL FACILITIES

Mechanics Salaries: (5.0) This account provides for the salaries of two carpenters, one HVAC mechanic, one electrician and one general maintenance worker

Cleaning. Repair and Maintenance Services: This account provides funds for repair of the facilities such as roofing, plumbing, elevator maintenance, repair of boilers and boiler/burners.

General Supplies: This account provides funds for supplies related to repair of buildings, such as electrical materials, plumbing and heating materials.

## (262) OPERATION AND MAINTENANCE OF PLANT SERVICES

Lunch Aides - Salaries: This account provides for salaries of aides who supervise the lunch program.

Custodians - Salaries: (37.0) This account provides for the salaries of custodians in all buildings.

Plant Operations Office - Salaries: (3.0) Included in this account are the salaries of one (1) Supervisor of Plant Operations and two (2) Secretaries.

Substitute Custodians - Salaries: Salaries of substitutes required due to the absence of the regular building custodian are budgeted here.

Overtime Day School/Maintenance: Provides for the payment of overtime to custodians for the use of a building which arises out of the regular daytime instructional program. Also provides overtime for snow removal or repairs.

Other Operations/Mechanics - Salaries: (5.0) This account provides funds for (2) groundskeepers, (2) painters and (1) Duplicator Operator.

## DETAILED APPROPRIATIONS

(000) UNDISTRIBUTED EXPENDITURES

| Function \& Object |  |  | $\begin{gathered} \text { Actual } \\ 2010-11 \end{gathered}$ |  | $\begin{gathered} \text { Budget } \\ 2011-12 \end{gathered}$ |  | $\begin{aligned} & \text { Proposed } \\ & 2012-13 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 261-100 | Mechanics - Salaries (5.0) | \$ | 298,708 | \$ | 308,049 | \$ | 308,049 |
|  | Total Salaries | \$ | 298,708 | \$ | 308,049 | \$ | 308,049 |
| 261-420 | Cleaning, Repair and Maintenance Services | \$ | 430,802 | \$ | 404.832 | \$ | 444.615 |
|  | Total Cleaning, Repair \& Maintenance Services | \$ | 430,802 | \$ | 404,832 | \$ | 444,615 |
| 261-610 | Operation and Maint. of Plant - Gen. Supplies | \$ | 108,140 | \$ | 121.875 | \$ | 187, 167 |
|  | Total Operation and Maintenance of Plant General Supplies | \$ | 108,140 | \$ | 121,875 | \$ | 187,167 |
| 262-100 | Lunch Aides | \$ | 17,870 | \$ | 0 | \$ | 0 |
| 262-100 | Custodians - Salaries (37.0) |  | 1,951,206 |  | 2,050,677 |  | 2,050,677 |
| 262-100 | Plant Operations Office - Salaries (3.0) |  | 206,756 |  | 217,804 |  | 217,085 |
| 262-100 | Substitute Custodians - Salaries |  | 50,813 |  | 54,720 |  | 54,720 |
| 262-100 | Overtime Day School/Maintenance |  | 234,990 |  | 191,858 |  | 191,858 |
| 262-100 | Other Operations (1.0) |  | 69,979 |  | 72,078 |  | 72,050 |
| 262-100 | Mechanics (4.0) |  | 232,269 |  | 240,268 |  | 238,038 |
|  | Total Salaries | \$ | 2,763,883 | \$ | 2,827,405 | \$ | 2,824,428 |

## EXPLANATION OF ACCOUNTS

## (262) OPERATION AND MAINTENANCE OF PLANT SERVICES (Continued)

Professional/Technical Services - Maintenance/Plant Operations: This account provides for architectural and engineering fees, labeling required by the Right-to-Know Act, and in-service training of employees to comply with PEOSHA, Right to Know Act and AHERA.

Cleaning, Repair/Maintenance Services - Operation of Plant: This account provides funds for the repair/maintenance of facilities and equipment by non-district personnel. Included are repair services for office equipment, data processing, copiers at Central Office and in the schools, computers, and other miscellaneous equipment. This account also provides for the cost of private contractors to provide maintenance and custodial services, repairs and maintenance for driveways and parking lots, glazing, carpets, bleachers, stage curtains, fire detection system, pest control, and vehicles.

Rental of Parking Deck: Funds are provided in this account for the rental of parking spaces from the Township of Montclair.

Rental of Building - Renaissance/MECC: Funds are provided for the renewal of the lease of space from Immaculate Conception Parish for the Renaissance School. The lease for this building was terminated on August 31, 2010. In 2012-13 funds are provided to pay Montclair Early Childhood Corporation a share of expenses for use of the building for the Developmental learning Center program.

Water/Sewer: Included here are expenses for water and sewer supplied by the Montclair Water and Sewer Utility.

Automobile/Multi Peril Package Insurance: Included in this account are the premiums for insurance coverage with an estimated increase based on estimates received by the insurance agent. Included in the multi-peril package is coverage for property liability commercial umbrella, school leaders errors and omissions and boiler and machinery.

General Supplies: This account provides funds for the purchase of supplies for plant operations and maintenance of plant such as fertilizer/seed/soil, custodial supplies, painting materials, plumbing/heating materials, electrical materials, uniforms and supplies for repair of instructional computers and vehicles.

Gas: This account provides for the cost of domestic gas used for purposes other than heating the buildings.

Electricity: Provides for cost of electricity in all buildings.
Heat: This account covers the cost of oil and gas for heating the buildings.
Operational Aides - Salaries: (13.0) Budgeted in this account are the salaries of operational aides who provide security at Montclair High School and at the three middle schools.

Repair/Maintenance/Supplies - Upkeep of Grounds: Funds are provided in this account for repairs and supplies needed to maintain district property.
(000) UNDISTRIBUTED EXPENDITURES

| Function \& Object |  |  | $\begin{gathered} \text { Actual } \\ 2010-11 \end{gathered}$ |  | $\begin{aligned} & \text { Budget } \\ & 2011-12 \end{aligned}$ |  | $\begin{array}{r} \text { Proposed } \\ 2012-13 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 262-300 | Prof/Tech Svcs. - Maint/Plant Operations | \$ | 64,620 | \$ | 49.661 | \$ | 49.051 |
|  | Total Purchased Prof \& Technical Svcs | \$ | 64,620 | \$ | 49,661 | \$ | 49,061 |
| 262-420 | Cleaning, Repair and Maintenance Services | \$ | 809.315 | \$ | 910.326 | \$ | 900,669 |
|  | Total Cleaning, Repair and Maint Svcs | \$ | 809,315 | \$ | 910,326 | \$ | 900,669 |
| 262-441 | Rental of Parking Deck | \$ | 24,500 | \$ | 23,000 | \$ | 23.000 |
| 262-441 | Rental of Building-Renaissance/MECC |  | 19,311 |  | 0 |  | 66.000 |
|  | Total Rental of Building | \$ | 43,811 | \$ | 23,000 | \$ | 89,000 |
| 262-490 | Water/Sewer | \$ | 103,774 | \$ | 114.000 | \$ | 114.000 |
|  | Total Other Purchased Property Services | \$ | 103,774 | \$ | 114,000 | \$ | 114,000 |
| 262-520 | Multi Peril Package Insurance | \$ | 598,104 | \$ | 586,095 | \$ | 633,682 |
|  | Total Insurance | \$ | 598,104 | \$ | 586,095 | \$ | 633,682 |
| 262-610 | Operation and Maint of Plant - Gen Supplies | \$ | 209,117 | \$ | 203.356 | \$ | 201,651 |
|  | Total Operation \& Maint of Plant - Gen Supplies | \$ | 209,117 | \$ | 203,356 | \$ | 201,651 |
| 262-621 | Gas | \$ | 346,550 | \$ | 350,300 | \$ | 350,300 |
| 262-622 | Electricity |  | 1,140,303 |  | 1,206,562 |  | 1,206,562 |
| 262-624 | Oil |  | 347.254 |  | 544.079 |  | 548.339 |
|  | Total Energy (Heat \& Electricity) | \$ | 1,834,107 | \$ | 2,100,941 | \$ | 2,105,201 |
| 263-420 | Repair/Maint - Upkeep of Grounds | \$ | 25,050 | \$ | 74,399 | \$ | 74,399 |
| 263-610 | Gen. Supplies - Upkeep of Grounds |  | 30.133 |  | 14,675 |  | 14,675 |
|  | Total Care/Upkeep of Grounds | \$ | 55,183 | \$ | 89,074 | \$ | 89,074 |
| 266-100 | Operational Aides - Salaries (13.0) | \$ | 732,154 | \$ | 711,085 | \$ | 711,085 |
| 266-610 | Gen. Supplies - uniforms |  | 3.196 |  | 8.165 |  | 5.000 |
|  |  | \$ | 735,350 | \$ | 719,250 | \$ | 716,085 |
| TOTAL UN | DISTRIBUTED EXPENDITURES - | \$ | $8.054,914$ | \$ | 8.457 .864 | \$ | 8.662 .682 |

## EXPLANATION OF ACCOUNTS

## (270) STUDENT TRANSPORTATION

Supervision - Salaries: (2.0) Salaries for one (1) Coordinator of Transportation and one (1) secretarial position.

Driver: This account provides for the salary of a driver for the district-owned school bus

Athletic Transportation: Funds are provided in this account to pay the district bus driver for athletic events.

Management Fee - ESC Transportation: This account provides for the management fee paid to the Essex Regional Services Commission for transportation of special education students to out-of-district placements.

Purchased Professional and Technical Services: Funds are provided in this account for consulting services provided by the transportation software vendors.

Cleaning, Repairs and Maintenance of Vehicles: This account covers the cost of parts and contracted repairs to one Board-owned bus.

Lease Payments: Funds are provided in this account to cover the annual lease cost for the district-owned bus.

Contracted Services, In-District Pupils/In-District Special Education: In 2011-12 this account provides for 24 buses and 20 vans, running 115 routes to transport 3,326 in-district special education and typical pupils. Elementary and middle school students are bused at one mile. High school students are eligible for transportation if they reside more than 2.5 miles from the high school. Contracts will be rebid or renewed for 2012-13.

Emergency Runs: One (1) vehicle is provided in the event of adverse weather, vehicle malfunction or traffic delays.

Field Trips/Athletics/Band Transportation/Work Study Program: These accounts provide for the transportation of all students on co-curricular field trips, to athletic events, and to work study locations for special education students.

Non-Public School Carrier Fares: This account provides reimbursement required by state law to parents of 278 students attending non-profit private schools both in and out of Montclair at the rate of $\$ 884$ per annum. The rate is fixed by the State of New Jersey. The district now provides transportation to one nonpublic school.

Contracted Services, Out-of-District Pupils: Provides for 44 routes transporting 89 students to special education classes outside of Montclair. Services are arranged through the Essex Regional Educational Services Commission.

Supplies/Materials: Provides for office supplies, temporary per diem routes, and student assignment supplies.

## DETAILED APPROPRIATIONS

## (000) UNDISTRIBUTED EXPENDITURES

| Function \& Object |  | $\begin{array}{r} \text { Actual } \\ 2010-11 \end{array}$ |  |  | $\begin{array}{r} \text { Budget } \\ 2011-12 \end{array}$ |  | $\begin{array}{r} \text { Proposed } \\ 2012-13 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 270-160 | Supervision Transportation - Salaries (2.0) | \$ | 142,751 | \$ | 153,377 | \$ | 142,117 |
| 270-162 | Bus Driver |  | 32,326 |  | 40,770 |  | 40,770 |
| 270-162 | Athletic Transportation |  | 34,298 |  | 35,404 |  | 9,700 |
|  | Total Salaries for Pupil Transportation - Regular | \$ | 209,375 | \$ | 229,551 | \$ | 192,587 |
| 270-350 | Management Fee - ESC Transportation | \$ | 53,118 | \$ | 91.521 | \$ | 91.521 |
|  | Total Management Fee - ESC Transportation | \$ | 53,118 | \$ | 91,521 | \$ | 91,521 |
| 270-390 | Purchased Professional \& Technical Services | \$ | 6.516 | \$ | 9,997 | \$ | 9.997 |
|  | Total Purchased Prof \& Technical Sves | \$ | 6,516 | \$ | 9,997 | \$ | 9,997 |
| 270-420 | Cleaning, Repair \& Maintenance - Vehicles | \$ | 3.974 | \$ | 1,886 | \$ | 1.886 |
|  | Total Cleaning, Repair \& Maintenance | \$ | 3,974 | \$ | 1,886 | \$ | 1,886 |
| 270-440 | Lease Payments | \$ | 15,915 | \$ | 15,916 | \$ | 15,916 |
|  | Total Lease Payments | \$ | 15,915 | \$ | 15,916 | \$ | 15,916 |
| 270-503 | Contracted Services - Non Public Carrier | \$ | 269.743 | \$ | 268.736 | \$ | 245,752 |
|  | Total Contracted Svcs - Non Public Carrier | \$ | 269,743 | \$ | 268,736 | \$ | 245,752 |
| 270-511 | Contracted Services - In District | \$ | 1,641,213 | \$ | 1,746,549 | \$ | 1,781,480 |
| 270-511 | Emergency Runs |  | 64,435 |  | 68,359 |  | 69,726 |
|  | Total Contracted Services - Vendors (Between Home and School) | \$ | 1,705,648 | \$ | 1,814,908 | \$ | 1,851,206 |
| 270-512 | Field Trips | \$ | 26,952 | \$ | 11,513 | \$ | 11,513 |
| 270-512 | MHS Athletics/Band |  | 156,985 |  | 167.951 |  | 171,310 |
|  | Total Contracted Services - Vendors (Other Than Between Home \& School) | \$ | 183,937 | \$ | 179,464 | \$ | 182,823 |
| 270-514 | Work Study Program | \$ | 0 | \$ | 1,000 | \$ | 1.000 |
|  | Total Work Study Program | \$ | 0 | \$ | 1,000 | \$ | 1,000 |
| 270-514 | Contracted Services - In District Special Ed | \$ | 548,969 | \$ | 565,381 | \$ | 576,689 |
|  | Total Contracted Services - In District Spec. Ed. | \$ | 548,969 | \$ | 565,381 | \$ | 576,689 |
| 270-515 | Contracted Services - Out of District Special Ed | \$ | 1.122,221 | \$ | 1,548,290 | \$ | 1,428,039 |
|  | Total Contracted Services <br> (Special Education Students) Joint Agreement | \$ | 1,122,221 | \$ | 1,548,290 | \$ | 1,428,039 |
| 270-600 | Supplies \& Materials | \$ | 1.954 | \$ | 3.645 | \$ | 3,645 |
|  | Total Supplies \& Materials | \$ | 1,954 | \$ | 3,645 | \$ | 3,645 |
| TOTAL UNDISTRIBUTED EXPENDITURES STUDENT TRANSPORTATION SERVICES |  | \$ | 4,121,370 | \$ | 4,730,295 | \$ | 4,601.061 |

## EXPLANATION OF ACCOUNTS

## (291) EMPLOYEE BENEFITS

Social Security Contributions - Other: Board share for non-T.P.A.F. members rate will remain at $7.65 \%$. The reduction in this cost is due to the privatization of aides. Payroll taxes will now be included in the contract amount paid to the Essex Regional Educational Services Commission.

Essex County Pension Fund: These accounts provide for the Board's share of the pension cost for employees enrolled in the Essex County Pension Fund.

Public Employees Referral Fund (PERS)/Defined Contribution Retirement Plan (DCRP): This account provides funds for the Board's share of the pension cost for employees enrolled in the Public Employees Retirement Fund and the newly created Defined Contribution Retirement Plan.

Unemployment Compensation: This account provides funds for unemployment costs for the district. A reduction is estimated as benefits terminate for employees previously laid off. This account is also reduced due to sidebar agreement with the MEA which resulted in less layoffs to aides than expected.

Tuition/Dues Reimbursement: This account provides the funds for reimbursements for tuition and dues of state and national associations as provided in negotiated agreements.

Workers' Compensation: The budget provides for the cost of workers compensation claims and the administrative fee paid to the third party administrator.

Health Insurance/Other Employee Benefits: Included in this account are the costs for the following insurance coverage and employee benefits:

|  | $\underline{2011-12}$ | $\underline{2012-2013}$ |
| :--- | ---: | ---: | ---: |
| Health Benefits | $\$ 12,285,471$ | $\$ 13,177,984$ |
| State Health Penalty | $\$ 310,673$ | $\$ 310,673$ |
| Dental Plan | $\$ 686,762$ | $\$ 721,100$ |
| Disability Plan | $\$ 32,000$ | $\$ 32,000$ |
| Retired Sick Leave Pay | $\$ 209,418$ | $\$ 209,418$ |
| Retirees' Health-ERIP | $\$ 38,510$ | $\$ 38,510$ |
| Tuition/Dues | $\$ 142,090$ | $\$ 142,090$ |
| Workers Compensation | $\$ 220,000$ | $\$ 220,000$ |
|  | $\$ 13,924,924$ | $\$ 14,851,775$ |

[^5]DETAILED APPROPRIATIONS
(000) UNDISTRIBUTED EXPENDITURES

| Function \& Object |  |  | $\begin{aligned} & \text { Actual } \\ & 2010-11 \end{aligned}$ |  | $\begin{aligned} & \text { Budget } \\ & 2011-12 \end{aligned}$ |  | $\begin{aligned} & \text { Proposed } \\ & 2012-13 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 291-220 | Social Security Contributions * Other | \$ | $1.407,684$ | \$ | $1.502,548$ | \$ | $1.502,548$ |
|  | Total Social Security Contributions - Other | \$ | 1,407,684 | \$ | 1,502,548 | \$ | 1,502,548 |
| 291-241 | Essex County Pension Fund Contributions | \$ | 83,837 | \$ | 77,765 | \$ | 80,230 |
| 291-241 | PERS Contributions/DCRP |  | 1.554 .277 |  | 1,590,949 |  | 1,590,949 |
|  | Total Other Retirement Contributions | \$ | 1,638,114 | \$ | 1,668,714 | \$ | 1,671,179 |
| 291-250 | Unemployment Compensation | \$ | 700,000 | \$ | 906.321 | \$ | 640,000 |
|  | Total Unemployment Compensation | \$ | 700,000 | \$ | 906,321 | \$ | 640,000 |
| 291-260 | Workers Compensation | \$ | 274,500 | \$ | 220,000 | \$ | 220,000 |
| 291-270 | Health Insurance |  | 13,690,763 |  | 13,321,416 |  | 14,248,267 |
| 291-280 | Tuition/Dues Reimbursement |  | 115,829 |  | 142,090 |  | 142,090 |
| 291-290 | Other Employee Benefits |  | 411.095 |  | 241.418 |  | 241.418 |
|  | Total Other Emplovee Benefits | \$ | 14,492,187 | \$ | 13,924,924 | \$ | 14,851,775 |
| TOTAL UNDISTRIBUTED EXPENDITURES EMPLOYEE BENEFITS |  | \$ | 18.237.985 | \$ | 18,002,507 | \$ | 18,665,502 |
| 310-930 | Transfer to Cover Deficit | \$ | 50.000 | \$ | 25,000 | \$ | 25,000 |
|  | Total Supplies/Materials/Subsidy | \$ | 50,000 | \$ | 25,000 | \$ | 25,000 |
| TOTAL UNDISTRIBUTED EXPENDITURES FOOD SERVICE |  | \$ | 50.000 | \$ | 25.000 | \$ | 25,000 |
| TOTAL C | RRENT EXPENSE | \$ | 102,394,912 | \$ | 106,525,473 | \$ | 109.492,656 |

## EXPLANATION OF ACCOUNTS

## CAPITAL OUTLAY

## REGULAR PROGRAMS - UNDISTRIBUTED EXPENDITURES

In 2011-12 and 2012-13, funds are provided to reimburse the State of NJ for debt service paid on grants awarded to the district by the School Development Authority (SDA). In 2011-12, funds are also provided for equipment needed by the Department of Building \& Grounds. In 2012-13, funds are provided to install equipment needed for server virtualization for the district network and to provide technology infrastructure upgrades at the middle schools.

Major capital projects are funded by bonds issued by the Township of Montclair, with the bond interest expense and amortization of principal reflected annually in the Township's budget.

## DETAILED APPROPRIATIONS

## CAPITAL OUTLAY

(110-140) REGULAR PROGRAMS - ELEMENTARYISECONDARY

| Function \& Object |  |  | $\begin{array}{r} \text { Actual } \\ 2010-11 \\ \hline \end{array}$ |  | $\begin{array}{r} \text { Budget } \\ 2011-12 \\ \hline \end{array}$ |  | $\begin{array}{r} \text { Proposed } \\ 2012-13 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 120-730 | Grades 1-5 Equipment | \$ | 0 | \$ | 0 | \$ | 0 |
| 130-730 | Grades 6-8 Equipment |  | 0 |  | 0 |  | 0 |
| 140-730 | Grades 9-12 Equipment |  | 0 |  | 0 |  | 0 |
| TOTAL REGULAR PROGRAMS-ELEMENTARY/SECONDARY |  | \$ | 0 | \$ | 0 | \$ | 0 |
| (000) UNDISTRIBUTED EXPENDITURES |  |  |  |  |  |  |  |
| 219-730 | Equipment-SPED | \$ | 0 | \$ | 0 | \$ | 0 |
| 260-730 | Operation/Maintenance Equipment |  | 0 |  | 55,400 |  | 0 |
| 400-450 | Construction-LAN/Wiring |  | 0 |  | 0 |  | 230,000 |
| TOTAL U | DISTRIBUTED EXPENDITURES - EQUIPMENT | \$ | 0 | \$ | 55,400 | \$ | 230,000 |
| TOTAL E | UIPMENT | \$ | 0 | \$ | 55,400 | \$ | 230,000 |
| 400 | FACILITIES ACQUISITION AND CONSTRUCTION | SER |  |  |  |  |  |
| 400-800 | Other Objects - Debt Service - SDA Funding | \$ | 63,146 | \$ | 39,752 | \$ | 85,938 |
| TOTAL FACILITIES ACQUISITION AND |  |  |  |  |  |  |  |
| CONSTRUCTION SERVICES |  | \$ | 63,146 | \$ | 39.752 | \$ | 85.938 |
|  | Transfer to Capital Reserve | \$ | 0 | \$ | 0 | \$ | 950,000 |
| TOTAL TRANSFER TO CAPITAL RESERVE |  | \$ | 0 | \$ | 0 | \$ | 950.000 |
| TOTAL CAPITAL OUTLAY |  | \$ | 63,146 | \$ | 95.152 | \$ | 1,265,938 |

Adult School of Montclair Budget

|  | $\begin{gathered} \text { Actual } \\ 2010-2011 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Revised } \\ \text { Budget } \\ 2011-2012 \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Proposed } \\ & \text { Budget } \\ & 2012-2013 \end{aligned}$ | $\begin{aligned} & \text { Proposed } \\ & \text { Budget } \\ & 2013-2014 \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| CLASS INCOME \& EXPENSES |  |  |  |  |
| Tuition Less Refunds | 425,697 | 449,000 | 446,000 | 478,000 |
| Direct Class Expenses - total | -192,900 | -224,500 | -223,000 | -239,000 |
| Tuition Less DCEs | 232,797 | 224,500 | 223,000 | 239,000 |
| Reg Fee Collected | 19,920 | 35,000 | 36,000 | 37,000 |
| CC Usage-Based Fee | -14,985 | -18,000 | -18,500 | -19,000 |
| Book Income Less Expenses | 1,138 | 1,000 | 1,000 | 1,000 |
| ed2go Income Less Expenses | 8,545 | 12,000 | 15,000 | 17,000 |
| 92nd St Y Income Less Expenses | 1,815 | 1,600 | 1,800 | 2,000 |
| Add'। Campus Income Less Expenses |  |  | 11,000 |  |
| NET CLASS-RELATED INCOME | 249,229 | 256,100 | 258,300 | 277,000 |
| OTHER INCOME (uncashed checks, bank interest) | 537 | 1,070 | 1,050 | 1,050 |
| TOTAL INCOME | 249,767 | 257,170 | 259,350 | 278,050 |
| OPERATING EXPENSES |  |  |  |  |
| Staff Salaries | 123,420 | 127,167 | 128,822 | 129,782 |
| Staff Benefits |  | 53,000 | 56,000 | 57,000 |
| Other Administration - total | 8,460 | 11,925 | 12,550 | 12,350 |
| Catalog - total | 32,062 | 32,700 | 34,950 | 32,950 |
| Contribution to Board of Ed | 29,846 | 31,040 | 32,592 | 34,547 |
| Education/Training - total | 1,105 | 2,500 | 3,000 | 3,000 |
| Hospitality | 1,407 | 1,500 | 1,500 | 1,500 |
| Information Systems - total | 3,398 | 4,600 | 5,180 | 5,700 |
| Online System Annual Fees | 10,000 | 10,000 | 10,000 | 12,000 |
| Leased Equipment | 3,808 | 4,460 | 4,460 | 5,000 |
| New Equipment - total | 3,025 | 4,000 | 4,000 | 4,000 |
| Postage | 350 | 350 | 500 | 500 |
| Public Relations - total | 2,212 | 7,000 | 8,000 | 9,000 |
| Security | 7,668 | 8,800 | 10,000 | 9,600 |
| Stationery/Supplies | 1,603 | 1,500 | 1,500 | 1,500 |
| Telephone | 2,472 | 2,500 | 3,000 | 3,000 |
| TOTAL OPERATING EXPENSES | 230,836 | 303,042 | 316,054 | 321,429 |
| NET OPERATING PROFIT/LOSS | 18,930 | -45,872 | -56,704 | -43,379 |
| Fund Balance from prior yr | 59,114 | 78,044 | 32,172 | -24,532 |
| *Remaining Funds | 78,044 | 32,172 | -24,532 | -67,911 |
| **Three Month Reserve | 57,709 | 75,761 | 79,014 | 80,357 |
| *Two Month Reserve | 38,473 | 50,507 | 52,676 | 53,572 |

[^6]
## SPECIAL SCHOOLS

| Function \& Obiect |  | $\begin{gathered} \text { Actual } \\ 2010-11 \end{gathered}$ |  | $\begin{array}{r} \text { Proposed } \\ 2011-12 \end{array}$ |  | Proposed2012-13 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
| (602) ADULT EDUCATION - LOCAL |  |  |  |  |  |  |
| 100-101 Salaries - Adult School | \$ | 145,982 | \$ | 125,888 | \$ | 128,822 |
| 100-300 Purchased Professional \& Technical Services |  | 316.761 |  | 373.632 |  | 428.732 |
| TOTAL ADULT EDUCATION - LOCAL | \$ | 462,743 | \$ | 499,520 | \$ | 557,554 |
| TOTAL SPECIAL SCHOOLS | \$ | 462,743 | \$ | 499,520 | \$ | 557.554 |
| GENERAL FUND TOTAL | \$ | 920.801 | \$ | ,120,145 | \$ | , 316,148 |

## EXPLANATION OF ACCOUNTS

## SPECIAL REVENUE FUNDS

## FEDERAL AND STATE PROGRAMS

Includes positions as follows:

Title I<br>I.D.E.A., Part B<br>Foreign Language Assistance Program

| $\frac{2011-12}{4.8}$ |  |
| :---: | :---: |
| 3.6 | $3012-13$ |
| $\frac{2.1}{10.5}$ | $\frac{0.0}{8.4}$ |

Special grants received from the State and/or Federal government are generally of two types.

1. Those grants which are for specifically designed programs to accomplish a definite objective not usually provided for in the Board budget. These grants cannot be used to supplant Board funds.
2. Grants which call for some percentage of matching Board funds and which when added to the Board contribution constitute multiple funded programs. For example, the Federal Title I Grant.

Grants are awarded in two ways - either through acceptance of a competitive application, or through allocation by formula. Examples of the entitlement grants received by Montclair which are allocated by formula are: Federal Pre-School Handicapped, Federal Education of Handicapped -I.D.E.A.- Part B, Federal Title 1 and Title VI Flow Through. The funding period of the grants varies. Some, such as Federal Title I, Federal Title VI Flow Through, Federal Education of the Handicapped, Federal Vocational Education and Federal Job Training Partnership are usually available every year. Others are funded for multiple years with a limit. Most grants are specifically for public schools purposes such as Pre-School Handicapped Grant, I.D.E.A. Part B and Vocational Education. However, some state grants for Textbooks, Auxiliary Services, Handicapped Services and Nursing Services are special allocations for Non-Profit Private Schools only. In addition, some federal grants, such as Title I and Title VI Flow Through, Title IV, (DFSCA) and the Eisenhower Grant provide for both public and non-public school students.

The timing for the award of grants varies. State grants are awarded after the adoption of the State budget about July 1st and Federal grants frequently coincide with the beginning of the Federal fiscal year on October 1st. Therefore, the budgeting of a grant is anticipated but not certain. The amount of dollars available depends upon the funds provided by the New Jersey legislature and the United States Congress. When the Board adopts its budget, the dollar amount budgeted for some grants is an estimate only.

Vocational Programs provide students with the opportunity to develop the knowledge, skills and attitudes needed for employment in an occupational area that are offered during regular school hours.

The Foreign Language Assistance Program (FLAP) grant will not be funded for the 2012 13 school year. Funds were added to the operating budget for this program.


## EXPLANATION OF ACCOUNTS

## SPECIAL REVENUE FUNDS (Continued)

## OTHER STATE PROGRAMS

Special grants which are specifically designed to accomplish a definite objective not provided for in the Board's budget.

## NONPUBLIC SCHOOL PROGRAMS

Activities for students attending a school established by an agency other than the State, a subdivision of the State, or the federal government, which usually is supported primarily by other than public funds.

## OTHER LOCAL PROJECTS

Special grants for specific purposes with funding provided by foundations, state government and private corporations.

| DETAILED APPROPRIATIONS SPECIAL REVENUE FUNDS |  |  | Actual |  | Budget 2011-12 |  | $\begin{aligned} & \text { Prooosed } \\ & 2012-13 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
|  | STATE PROGRAMS |  |  |  |  |  |  |  |
| 431 | Healthy Community Development | \$ | 6,240 | \$ | 0 | \$ | 0 |
| 450 | Safe Route to Schools |  | 25,929 |  | 0 |  | 0 |
| 501 | Non-Public School Textbooks, C. 194 |  | 67,221 |  | 80,409 |  | 80,409 |
| 502/505 | Non-Public Auxiliary Services - Ch 192 |  | 112,713 |  | 147,596 |  | 146,474 |
| 506/508 | Non-Public Handicapped - Ch. 193 |  | 128,024 |  | 144,803 |  | 144,803 |
| 509 | Non-Public Nursing Services |  | 111.868 |  | 114.853 |  | 114,853 |
|  | TOTAL: STATE PROGRAMS | \$ | 451.995 | \$ | 487,661 | \$ | 486,539 |
|  | OTHER LOCAL PROJECTS |  |  |  |  |  |  |
| 001 | NJSBAIG | \$ | 2,500 | \$ | 9,721 | \$ | 0 |
| 002 | MCIA - MHS Conflict Resolution |  | 288 |  | 1,460 |  | 0 |
| 003 | MFEE-Mt. Hebron |  | 10,405 |  | 27 |  | 0 |
| 004 | MFEE - District Wide |  | 8,400 |  | 0 |  | 0 |
| 004 | Nishuane - Various Grants |  | 0 |  | 8,500 |  | 0 |
| 005 | MCIA - Peer Leadership |  | 0 |  | 1,318 |  | 0 |
| 006 | MFEE- MHS - CST |  | 284 |  | 0 |  | 0 |
| 006 | Mt. Hebron - Various Grant |  | 0 |  | 6,000 |  | 0 |
| 007 | MFEE - Bradford |  | 8,543 |  | 10,759 |  | 0 |
| 008 | MFEE - Hillside |  | 8,083 |  | 5.119 |  | 0 |
| 009 | MFEE - DOI |  | 4,530 |  | 0 |  | 0 |
| 009 | Bullock - Various Grant |  | 0 |  | 4,031 |  | 0 |
| 010 | MHS - Guidance |  | 60 |  | 22. |  | 0 |
| 011 | MCIA - Glenfield |  | 0 |  | 0 |  | 0 |
| 011 | MFEE - Mt. Hebron |  | 29,930 |  | 9,416 |  | 0 |
| 012 | MFEE - Nishuane |  | 4,620 |  | 7.827 |  | 0 |
| 013 | MFEE - Northeast |  | 4,885 |  | 11,367 |  | 0 |
| 014 | DLC - PTA Grant |  | 234 |  | 1,974 |  | 0 |
| 0151034 | PSE\&G Grant - Rand |  | 2,698 |  | 33 |  | 0 |




[^0]:    *Per the Township Manager, tax rate information is not comparable from 2011 to 2012 due to the townwide reassessment of property,

[^1]:    \％of Increase of Net Cost to
    the Board from 2004－05 to 2011～12

[^2]:    

[^3]:    * The State calculation is based on the incorrect number of staff at Nishuane School. This number should be higher

[^4]:    $\begin{array}{llll}\$ 0 & \$ 0 & \$ 1,274,056 & \$ 1,470,645 \\ \text { Budget is under CAP with this scenario } & \$ 2,564,914 & \$ 4,293\end{array}$
    $\$ 1,274,056 \quad \$ 1,470,645 \quad \$ 1,564,914$
    Budget is under CAP with this scenario
    not reflected
    
     The undercap amount does not show in the budget and is theretore, $\mathbf{\$ 2 , 2 1 7 , 2 2 3} \quad \mathbf{\$ 5 , 7 9 8 , 4 8 2}$

    Note: The 2012-13 is $\$ 2.9$ milion under CAP. This column. Assumptions:

    All current board policies remain the same as policies in effect in 10-11 No significant changes to state mandated programs
    Revenue:

    2\% CAP on tax levy increase
    State Aid stays at 12 - 13 level
    Fund Balance Appropriated is gradually reduced to $\$ 2.0$ million Miscellaneous revenue stays at $12-13$ level

    No separate proposals requested
    No adjustments to the CAP requested
    

    Revenue:
    Expenditures:

    Special Revenue stays at same level as 2012-13
    Adult school stays at same level as 2012-13
    Adult school stays at same level as 2012-13
    Out of distriction tuition costs increase $7 \%$ annually
    Non salary accounts stay at same level as 2012-13
    MEA Contract not settled for 2012 and beyond - Assume Teachers salaries increase $0 \%$ annually
    MEA Contract not settled for 2012 and beyond - Assume all other salaries increase 0\% annually
    Technology, textbook, capital reserve deposit and other one time exenses in 12-13 budget are reduced in 13-14 and beyond
    Health benefits increase 7\% in 2013-14, 5\% in 2014
    Health benefits increase $7 \%$ in $2013-14,5 \%$ in 2014-15 and then $4 \%$ as employees contribute a greater amount toward medical insurance
    $2 \%$ increase in Transportation costs

[^5]:    Transfer to Cover Deficit: - This account provides for the Board's contribution to the Food Service Program.

[^6]:    * Remaining Funds = Income Less Expenses + Fund Balance carried over from the prior year.
    ** Reserve is caiculated as a percentage of operating expenses.

